UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) COUNTRY: TAJIKISTAN PROJECT DOCUMENT

Project Title: Support to the Tajikistan Mine Action Programme Phase II (STMAP II)

UNDAF Outcome:

Outcome 4: Disaster risk management capacities are enhanced to integrate improved environmental and water management.

Output 4.3.: Government capacity to plan, coordinate and implement mine action is supported to help ensure Tajikistan is compliant with the Ottawa Convention.

Expected CP Outcomes: Outcome 5: Government is able to plan, coordinate and implement comprehensive mine action.

Expected Output: Tajikistan' mine action programme under a national legal entity manages to reduce risk from contaminated land and to support people with disabilities including mine victims in compliance with the Ottawa Convention

- Land release activities are conducted expeditiously and cost-effectively according to International Mine Action Standards and National Mine Action Standards under the coordination of designated national institutions with support of UNDP Tajikistan Mine Action Center.
- Victim Assistance activities are mainstreamed into programmes and projects developed and implemented by national institutions, United Nations, or other development partners, to fulfil the rights of people with disabilities including victims from landmines and explosive remnants of war.
- Mine Risk Education is provided by implementing partners and community members to all mine/ERW affected communities and at-risk groups in 35 districts. Public information is disseminated to advocate for the support of mine action and to provide safety messages to the wider public.

Implementing Partner: Tajikistan Mine Action Centre (TMAC)

Responsible Parties: National Commission on the Implementation of International Humanitarian Law (CIIHL); National Mine Action Authority to be designated by the Government of Tajikistan (GoT)

Brief Description

The project aims at strengthening the Government of Tajikistan ownership on the mine action sector and its capacity to coordinate, plan, regulate and monitor the national mine action programme. The objective of the project is to ensure that Tajikistan will comply with the obligations of the Anti-personnel Mine Ban Convention (APMBC), also known as the Ottawa Convention, regarding demining (the aim is to destroy most of the remaining landmines in Tajikistan before December 2015), mine risk education and victim assistance. The project will also contribute to develop national capacities to address the residual contamination to be eliminated - for landmines until 2020 according to the Ottawa Convention obligations. UNDP TMAC will support coordination and collaboration among all stakeholders. Support to mine victims will be continued but, to ensure long term sustainability of the benefits for victims, those services will be mainstreamed and integrated within other national institutions and development programmes and projects. Risk education activities will be coordinated with a focus on community liaison and school-based activities in the mine-affected districts. A programme transition/exit strategy will be implemented to prepare the handover of the activities to national authorities. The project will be conducted during a period of three years (2013–2015).

Programme Period:	2010 - 2015
Key Result Area:	Mine Action
Atlas Award ID:	00059170
Start date:	01/01/2013
End date:	31/12/2015
PAC Meeting Date:	28/11/2012
Management Arrangements:	NIM

2013 AWP Budget: USD 943,857

Total resources required for 2013-15: USD 3,256,000

Total allocated resources: USD 943,857

Regular (TRAC) USD 300,000

Other
UNDP BCPR USD 571,242
DFAIT Canada USD 72,615

Unfunded budget USD 2,312,143 In-kind contribution (GoT) USD 700,000 (annually)

Agreed by (Government)

Agreed by (UNDP)

TABLE OF CONTENTS

TABLE OF CONTENTS	2
LIST OF ACRONYMS AND ABBREVIATIONS	3
1. SITUATION ANALYSIS	5
2. SCOPE AND STRATEGY	8
3. SUPPORT TO THE TAJIKISTAN MINE ACTION PROGRAMME	10
4. STMAP PROJECT DELIVERABLES OUTLINE	11
5. RESULTS AND RESOURCES FRAMEWORK	13
6. ANNUAL WORK PLAN FOR 2013	18
7. MANAGEMENT ARRANGEMENTS	37
8. MONITORING AND EVALUATION	39
9. LEGAL CONTEXT	40
10. INDICATIVE BUDGET STMAC 2013 - 2015	41
ANNEX 1: Quality Management for Project Activity Results Matrix	42
ANNEX 2: Risk Log	46
ANNEX 3: Transition/exit strategy	49
ANNEX 4: Resource mobilization strategy	52

LIST OF ACRONYMS AND ABBREVIATIONS

AAA Accra Agenda for Action AKF Aga Khan Foundation

AP Anti-personnel

APMBC Anti-personnel Mine Ban Convention

AV Anti-vehicle AWP Annual Work Plan

BCPR Bureau for Conflict Prevention and Recovery (of UNDP)

CCM Convention on Cluster Munitions

CCW Convention on Certain Conventional Weapons

CoESCD Committee of Emergency Situations and Civil Defense

CIIHL Commission for the Implementation of International Humanitarian Law

CL Community Liaison
CO Country Office

CP Communities Programme
CPAP Country Programme Action Plan

CR Central Region

CRPD Convention on the Rights of People with Disability

CWFA Committee on Women and Family Affairs

DCC Donor Coordination Council

DEX Direct Execution
EC European Commission
EOD Explosive Ordnance Disposal

ER Early Recovery

ERW Explosive Remnants of War

EU European Union

FAO Food and Agriculture Organization of the United Nations

FSD Swiss Foundation for Mine Action – Fondation Suisse de Déminage

GICHD Geneva International Center for Humanitarian Demining

GoT Government of Tajikistan
HDI Human Development Index
HI Handicap International

ICBLInternational Campaign to Ban LandminesICRCInternational Committee of the Red CrossILOInternational Labour Organization

IMAS International Mine Action Standards

IMSMA Information Management System for Mine Action

JMU James Madison University
KAP Knowledge Attitude Practice

LR Land Release

MAX Mine Action Exchange MBT Mine Ban Treaty MDD Mine Detection Dog

MDG Millennium Development Goal
MFA Ministry of Foreign Affairs
MoD Ministry of Defence

MoE Ministry of Education

MoEDT Ministry of Economic Development and Trade

MoF Ministry of Finance
MoH Ministry of Health
MoJ Ministry of Justice

MoLSP Ministry of Labour and Social Protection

MRE Mine Risk Education
MTR Mid-Term Review

NDMS National Disaster Management Strategy

NDS National Development Strategy

NEX National Execution

NGO Non-Governmental Organization
NHDR National Human Development Report
NMAA National Mine Action Authority
NMAS National Mine Action Standards

OSCE Organization for Security and Cooperation in Europe

PRS Poverty Reduction Strategy
PSC Project Steering Committee
PSU Project Support Unit
QA Quality Assurance
QC Quality Control

QPR Quarterly Progress Report

RCST Red Crescent Society of Tajikistan

SCoES State Commission of Emergency Situations

SHA Suspected Hazardous Area

SIDA Swedish International Development Assistance

SOP Standard Operating Procedures
SPF Strategic Partnership Framework

STMAP Support to the Tajikistan Mine Action Programme

SWA Sector-wide approach
TA Technical Assistance
TAB Tajik Afghan Border

TMAC Tajikistan Mine Action Centre
TMAP Tajikistan Mine Action Programme
TCBL Tajikistan Campaign to Ban Landmines

TS Technical Survey
TUB Tajik Uzbek Border
UN United Nations

UNCT United Nations Country Team

UNDAP United Nations Development Assistance Framework

UNDP United Nations Development Programme

UNICEF United Nations Children's Fund
UNMAS United Nations Mine Action Service
UNOG United Nations Office in Geneva

UXO Unexploded Ordnance VA Victim Assistance

VIS Victim Information System

WB World Bank

WFP World Food Programme

1. SITUATION ANALYSIS

1.1. Context

- 1.1.1. The population of Tajikistan is approximately 7.8 million¹, of which over 73% live in rural areas and more than 40% is under the age of 18. The country is faced with challenging geography as it is landlocked with limited access to other countries and regions and 93% mountainous (half of the country is above 3,000 meters). Following the civil war period (1992-97), Tajikistan slowly transitioned from the status of post-conflict recovery requiring direct humanitarian assistance into an economically viable nation-state, promoting sustainable development based upon nascent democratic and market economy principles.
- 1.1.2. Tajikistan faces significant challenges in terms of its struggling national economy, fragmented administration, and considerable capacity constraints (in human and financial resources). The country often faces natural disasters, electricity supply shortages and threats to food security, which negatively impact economic growth and human development. These challenges require the continued support of the United Nations Development Programme (UNDP), in partnership with the Government and other national partners, as well as with other UN and international agencies.
- 1.1.3. Tajikistan is the poorest of the central Asian countries with a 2011 Human Development Index (HDI) of 0.607 (127th out of 187 countries); the poverty rate is 46.7% (2009)². In 2000, the Government of Tajikistan (GoT) signed the UN Millennium Declaration and took action to achieve the Millennium Development Goals (MDG) by adopting a National Development Strategy (NDS) for the period to 2015 implemented through the medium-term Poverty Reduction Strategies (PRS). Since these strategies were developed, Tajikistan has faced unanticipated development challenges, notably arising from a compound water, energy and food crisis, and further exacerbated by the 2008-2009 global economic crisis. Recent MDG country reports concluded that, unless current trends are reversed, Tajikistan's ability to achieve most MDG targets is increasingly unrealistic. More worrying, there is a risk that past achievements may be jeopardized, unless effective anti-crisis measures are realized.

1.2. Landmines and Explosive Remnants of War (ERW) contamination

1.2.1. Tajikistan's landmines contamination is a legacy from various past conflicts:

- Russian forces laid landmines on the Tajik-Afghan Border (TAB) during the 1992-1998 period to protect the border and the border posts from armed groups attempting to enter Tajikistan from Afghanistan.
- Starting from 1999, Uzbekistan forces used mines along the Tajik-Uzbek Border (TUB) to protect the border from armed groups and bandits attempting to enter Uzbekistan from Tajikistan.
- The Central Region (CR) of the country was contaminated by landmines and explosive remnants of war (ERW)³ during the 1992-1997 civil conflict.
- ERW resulted from recent sporadic armed clashes in the Rasht valley (Garm) 2010 and in Khorog (GBAO) in 2012.
- Unexploded ordnance is being encountered in the environs of army shooting ranges.
- 1.2.2. In order to provide a response to the problems caused by the presence of landmines and ERW, and in accordance with United Nations strategies and policies⁴, the UNDP has played a central role in the setting up and development of the Tajikistan Mine Action⁵ Centre (TMAC) since 2003, as its flagship project.

² Calculated under USD 2.15/day in term of Purchasing Power Parity (PPP); GDP per capita is USD 742.8 (2010); average monthly salary is USD 80.9 (2010).

Cluster munitions are included in the definition of ERW; the convention was drafted post CCW Prot. V.

¹ All statistics and figures in this section are from the 'National Human Development Report 2011', the 'Millennium Development Goals – Tajikistan Report 2010' and the 'Republic of Tajikistan: Poverty Reduction Strategy Paper – Progress Report' (IMF, February 2012).

³ ERW are comprised of unexploded ordnance (UXO) and abandoned explosive ordnance (AXO); ERW as defined by the Convention on Certain Conventional Weapons (CCW) Protocol V does not comprise landmines as they are dealt with in other legal instruments.

⁴ 'United Nations Inter-Agency Mine Action Strategy: 2006-2010' (extended to 2012) and 'Mine Action and Effective Coordination: the United Nations Inter-Agency Policy'.

⁵ Mine Action is defined as a group of 'activities which aim to reduce the social, economic and environmental impact of mines and Explosive Remnants of War'. 'Mine Action comprises five complementary groups of activities: Mine Risk Education (MRE), humanitarian demining, victim assistance (including rehabilitation and reintegration), stockpile destruction and advocacy against the use of anti-personnel mines', International Mine Action Standards (IMAS) 04.10, 2nd Edition, January 2003, Glossary of mine action terms, definitions and abbreviations. For a definition of mine action terms as 'landmine', 'anti-personnel mine', 'cluster munition', 'Explosive Remnants of War', 'Unexploded Ordnance', 'Battle Area Clearance', 'mine action', 'mine action organisation',

1.2.3. During initial survey activities carried out in 2004 and 2005 by TMAC and the Swiss Foundation for Mine Action (FSD), a total of 159 suspected hazardous areas (SHA) had been identified for a total of approximately 50 km² of contaminated land. TMAC and FSD cooperated to carry out land release (LR), survey and clearance activities that resulted in the reduction of the surfaces considered contaminated. However, those operations could not eliminate totally the threat of landmines in the country due to limited funding and the absence of mechanical demining capacity. In addition, while operations could be initiated in the TAB and the CR areas, the lack of diplomatic cooperation with Uzbekistan impeded operations in the TUB region. Moreover, extreme climatic conditions, mountainous terrain and access difficulties did not contribute to facilitate implementation of land release operations.

So far, thanks to the joint efforts of FSD, one additional international NGO, Norwegian People's Aid (NPA) and the Ministry of Defence (MoD), TMAC has coordinated the elimination of 85% of all known suspected and contaminated land, resulting in the release of 87 suspect sites representing over 10km² of safe land, the destruction of 27,000 landmines and more than 7,300 pieces of Unexploded Ordnance (UXO)⁷. The use of mechanical demining capacity has accelerated land release operations since 2010. By the end of 2012 it is estimated that more than 7 km² of land remain contaminated in the CR and along the TAB. Along the TUB, the contamination has only partially been surveyed due to challenging security environments. Sporadic armed clashes, as in the Rasht Valley in 2010 and in the Gorno-Badakhshan Autonomous Oblast (GBAO) region in 2012, sometimes complicate and delay the conduct of mine action operations and lead to additional ERW contamination.

- 1.2.4. The presence of landmines in the affected regions continues to represent important risks to local populations. Between 1992 and June2012, 841 mine and ERW victims have been recorded, including 367 fatalities (44 %); 30% were children at the time of the accident, mostly boys. More than 500 are mine victims (489 from AP and 17 from AV mines) and more than 200 are UXO victims including 136 from cluster munitions (rest of 122 unknown device type). The province with the highest number of casualties is the Region under Republican Administration, mainly what is known as the Central Region (462), followed by Sughd (157). Most victims were civilians (757 or 93%) out of those whose status is known (817), 45 were military at the time of the accident (6%) and 15 were deminers. Men and boys are the most affected also among civilians they make up 87%. Thanks to clearance and mine risk education (MRE) operations, the number of mine victims has dropped spectacularly from 88 victims in 2000 to 13 in 2008, 9 in 2009, 10 in 2010 and 6 in 2011 (to date in 2012, 9 victims were recorded). Landmine contamination restricts the possibility to use land for grazing and agricultural purposes and represents a serious risk to civilian populations engaged in farming and wood gathering activities. The presence of landmines and ERW represent a threat for military patrols operating along the country's border with Afghanistan and Uzbekistan.
- 1.2.5. In cooperation with TMAC, UNICEF, Ministry of Education (MoE) and the Red Crescent Society of Tajikistan (RCST), MRE activities have been conducted in the affected regions. More than 4,500 mine warning bill boards have been erected near known SHAs by FSD-teams with support of UNDP TMAC; this is particularly important along the Tajik-Uzbek border. Key results achieved from 2010-12:
 - 1. Annually around 75,000 people in mine-affected districts reached with MRE messages
 - 2. MRE material is tailored to the needs of individual target groups (children, women, men, shepherds, farmers, border guards)
 - 3. Creation of a network of local MRE volunteers of the Red Crescent Society to raise awareness of people in 25 districts affected by landmines.
 - 4. Gender balance reached among 82 national MRE volunteers (43 male and 39 female)
 - 5. 155 teachers and District Education Department instructors trained on MRE for schoolchildren
 - 6. 16 MRE safe play areas constructed in rural schools

^{&#}x27;mine risk education', 'mine victim', 'victim assistance, 'mine action center', 'mine action authority', etc.., see IMAS 04.10. All mine action terms used in this document refer to IMAS definitions, unless specifically indicated.

⁶ 'Land release' describes the process of applying 'all reasonable effort' to identify, or better define, Confirmed Hazardous Areas and remove all suspicion of mines/ERW through non- technical survey, technical survey and/or clearance. 'Clearance' refers to tasks or actions to ensure the removal and/or the destruction of all mine and ERW hazards from a specified area to the specified depth. IMAS 4.10, Glossary of mine action terms, definitions and abbreviations.

⁷ UNDP TMAC, July 2012.

- 7. MRE training provided to 300 border guards at the Tajik-Afghan border
- 8. National mass media covered MRE topics
- 1.2.6. Victim assistance (VA) services have been made available to mine accidents survivors and their families through services provided by the UNDP, civil society organizations, the RCST and the Ministry of Labour and Social Protection (MoLSP). Key results achieved from 2010-12:
 - 1. Income generation projects for 86 landmine survivors and families of victims
 - 2. Yearly Summer Camp for 100 landmine survivors/PWDs
 - 3. Capacity building of new established NGOs of survivors
 - 4. Awareness raising and CRPD advocacy campaign (every year three four round tables).
 - 5. Strengthening of regional Cooperation two Inter-country Conference o psycho-social rehabilitation of landmine survivors and other PWDs (2010- in Kabul, 2011- in Dushanbe, Inter-country Working Group was established and Joint Plan of actions is developed (now under translation).
 - 6. Coordination, planning (LTAP 2011-2015 was developed in cooperation with all VA partners and with HI's consultant assistance)
 - 7. TMAC VA programme took responsibility for reporting to the international community on Tajikistan's efforts to address the rights and needs of mine victims and thereby meet its obligations under the Anti-Personnel Mine Ban Convention.
 - 8. Production of guidelines and brochures devoted to VA and disability.

2. SCOPE AND STRATEGY

- 2.1. The legal framework for United Nations mine action rests on the following instruments:
- the Convention on the Prohibition of the Use, Stockpiling, Production and Transfer of Anti-Personnel (AP) Mines and on their Destruction, also called the Mine Ban Treaty (MBT) or the 'Ottawa Convention',
- the Protocols II and V to the 1980 Convention on Certain Conventional Weapons (CCW),
- the Convention on Cluster Munitions (CCM) that prohibits all use, stockpiling, production and transfer of Cluster Munitions; separate articles in the Convention concern assistance to victims, clearance of contaminated areas and destruction of CCM stockpiles,
- the Protocol Additional to the Geneva Conventions of 12 August 1949 relating to the Protection of Victims of International Armed Conflicts (the 1977 Additional Protocol I),
- the United Nations Convention on the Rights of Persons with Disabilities (CRPD) that offers a comprehensive framework to guide efforts to protect the rights of mine/ERW survivors within national disability frameworks⁸.
- 2.2. Tajikistan is a State Party to the MBT, Amended Protocols II and V to the CCW but has not yet joined the CCM and the CRPD⁹. Tajikistan acceded to the Mine Ban Treaty on 12/10/1999, becoming a State Party on 1/4/2000. Tajikistan complied with the MBT Article 4 obligations by destroying all AP mines stockpiles before April 2004. Tajikistan also complied with the Article 7 obligations by providing annual implementation reports to the Disarmament Affairs Department of the United Nations Office in Geneva (UNOG). Tajikistan has been very active in participating in the MBT States Parties Meetings, in the inter-sessional meetings of the Standing Committees of the Convention as well as in the annual meetings of the Mine Action National Directors and UN Advisors. According to Article 5 of the MBT, Tajikistan had the obligation to destroy all anti-personnel mines on its territory before April 2010. As this was not considered possible, Tajikistan introduced a detailed request for extending the deadline for completion of the Article 5 obligations. A ten-year extension request (until 2020) was approved by the States Parties to the Convention during the Cartagena Summit on a Mine-Free World held in Colombia on 29/11-4/12/2009. Tajikistan is part of the group of 26 State Parties with a sizeable number of landmine/ERW victims, called the VA26 and has been an active participant from the onset.
- 2.3. To ensure the most effective and appropriate response to the landmine threat, UN mine action activities promote national ownership, institution-building and capacity development, and are contingent on adherence to the core requirements of the International Mine Action Standards (IMAS). The primary responsibility for mine action lies with the government of the mine-affected state. This responsibility should be vested in a national mine action authority (NMAA) that is charged with the regulation and supervision of a national mine action programme within its national borders, including the authorization of national mine action standards, standard operating procedures (SOP) as well as the accreditation of mine action operators. For the time being, the Tajikistan Mine Action Centre (TMAC) is tasked to manage the national mine action programme (to plan, coordinate and monitor) in the country.
- 2.4. Within the UN system, the UNDP is responsible for providing comprehensive support to assist mine-affected countries to establish or strengthen national mine action programmes to undertake all elements of mine action. UNDP capacity development support aims at assisting national and local authorities to: develop laws, policies and national and sectoral strategic plans; establish comprehensive information management systems necessary for the efficient planning and prioritization of mine action activities; advocate for the inclusion of mine action in national development plans; and meet their legal obligations under relevant international conventions.

⁸ The econvention supplements provisions on victim assistance found in the MBT, CCW and CCM. The Convention clarifies States' obligations to respect and ensure the equal enjoyment of human rights by persons with disabilities, including: discrimination against persons with disabilities, the rights of women and children with disabilities, accessibility, protection measures during armed conflicts, access to rehabilitation services and health care, etc..
9 Tajikistan also joined other important human rights instruments:

the International Covenant on Civil and Political Rights (ICCPR) in 1999,

the International Covenant on Economic, Social and Cultural Rights (ICESCR) in 1999,

the Convention on the Elimination of All Forms of Discrimination against Women (CEDAW) in 1993,

the United Nations Convention on the Rights of the Child (UNCRC) in 1993.

- 2.5. In 2010, the UNDP TMAC, and all involved operators and partners jointly developed a National Mine Action Strategic Plan (NMASP) 2010-2015. The purpose of the plan is to provide a clear, measurable and realistic approach to describe how Tajikistan intends to systematically address its landmine and ERW threat. The document sets the technical and institutional responses to landmines within the context of broader poverty reduction, socio-economic development and legal obligations assumed by the Government of Tajikistan. The NMASP promotes the principles of national ownership, institution-building and capacity development as well as compliance to IMAS. The strategy underlines the civilian character of the mine action programme and reaffirms that the national agency managing the mine action programme is a civilian entity.
- 2.6. UNDP's Tajikistan Mine Action Centre is responsible for planning, coordination and monitoring of all mine action activities in Tajikistan. Since its inception in 2003, UNDP TMAC reports to the Commission for the Implementation of the International Humanitarian Law (CIIHL) that acts as the de facto national mine action authority (NMAA) and is supposed to mainstream mine action in the Government's socio-economic development plans. The Commission approved the national strategies and reviews the UNDP TMAC's annual plans, budgets and reports. The institutional framework of the mine action programme in Tajikistan is considered consistent with what is generally recommended by international standards. However, at present, TMAC operates as a UNDP project and is not yet officially established as a national agency. A decision is expected from the GoT to designate the official structure and responsibilities of national institutions for the mine action sector, i.e. a national mine action authority and national mine action centre.
- 2.7. The ultimate goal of UNDP's Support to Mine Action Programme is to help ensure Tajikistan's compliance with the MBT obligations. As required by MBT Article5 Tajikistan intends to conclude its land release operations in the nearest future. Despite all ongoing efforts, it is however likely that the anti-personal landmines contamination will not be totally eliminated by the end of 2015. In addition, like all countries confronted to protracted periods of armed hostilities, Tajikistan will have to address the ERW threat in the long term. It is therefore necessary to establish a national and sustainable response capacity to address a residual mine and ERW threat for the period beyond 2015¹⁰.
- 2.8. In the conduct of this project, UNDP will continue to promote gender mainstreaming throughout all the activities and will strengthen women's organizational capacities, networks and grass root structures. Involvement of women groups in the planning and monitoring of mine action activities will be reinforced. UNDP will comply with the principles of the Paris Declaration on Aid Effectiveness and the Accra Agenda for Action (AAA) to reinforce national ownership, donor coordination and efficiency of the assistance provided in the frame of this project. The project also promotes inter-agency coordination and cooperation towards a 'One UN Approach'.
- 2.9. The project will develop a partnership strategy aiming at involving all existing partners at the national and regional levels that will contribute to the objectives of the project. The project will cooperate with the Geneva International Centre for Humanitarian Demining (GICHD) to reinforce the information management capacity and facilitate the nationalization process.
- 2.10. The direct beneficiaries of the project include national official structures in charge of mine action (to be designated) and mine action operators using the services provided by those institutions (planning, regulation coordination, and monitoring). Communities affected by the presence of landmines and ERW in their immediate environment will directly benefit from the programme implementation, as well as the general public that will take advantage from the rehabilitation and development projects and activities becoming possible as a result of the land release process. By encouraging cooperation among all segments of the society and by improving human security in the target areas, mine action concretely contributes in reducing social tensions and in preventing conflicts. Victim assistance support helps ensuring that existing health care and social service systems, rehabilitation programmes and legislative and policy frameworks are adequate to meet the needs of all citizens including landmine survivors and family members of deceased victims.

¹⁰ In September 2012, UNDP's TMAC, GoT and all operators met to elaborate a Mine Action programme Exit Strategy. The outline of this strategy is in the annex of the present document.

3. SUPPORT TO THE TAJIKISTAN MINE ACTION PROGRAMME

- 3.1. Since 2003, UNDP has supported the Tajikistan Mine Action Programme through a series of initiatives formalized in project documents (PRODOC): those projects were systematically endorsed and signed by the GoT. The latest project covered the period from January 2010 to December 2012 and was called 'Support to the Tajikistan Mine Action Programme' (STMAP). The main objectives of the project included:
- To support TMAC capacity to operate as a national mine action agency and effectively coordinate, regulate, plan and monitor all mine action activities in the country,
- To strengthen and enhance land release operation to accelerate MBT Article 5 achievement,
- To provide Victim Assistance services to all survivors and mine victims' families,
- To build safer environment for all mine/ERW affected communities and groups through Mine Risk Education services.
- 3.2. Throughout 2010-2012, the main strategic objective of the STMAP Phase 1 project was to transform the status of TMAC considered as 'ambiguous' –and officially establish the center as a national entity administratively attached to a GoT institution; this process was called 'nationalization' in the Tajik mine action context. The GoT was expected to issue the necessary legal and administrative documentation to clarify and endorse the status of the centre; the Government was also encouraged to increase its in-kind contribution to the programme.
- 3.3. An evaluation of the STMAP was commissioned by UNDP and conducted in December 2011¹¹. The evaluation concluded that TMAC functioned reasonably well and that the organization succeeded in coordinating and monitoring activities at the implementation level and achieved many of the goals outlined in the project document, including: clarification of operations processes and procedures, upgrade of the Information Management System for Mine Action (IMSMA), delivery of MRE to groups at risk and provision of VA through supporting appropriate service providers and a referral mechanism. The evaluation report however reported an absence of progress in establishing TMAC as a national mine action agency.
- 3.4. The evaluation included the following conclusions and recommendations:
- Because of the lack of progress toward nationalization, TMAC is failing to assert its authority over the mine action sector in Tajikistan; this can be partly explained because TMAC's ambiguous official status means that the agency has a low profile, is vulnerable to changing environment and cannot always be funded effectively,
- The evaluation observed that TMAC was still too involved in implementation and service delivery and recommended that the agency concentrate on coordination and monitoring,
- It is necessary to develop a vision and a transition/exit strategy that will guide the programme for the next 4 to 5 years.

The present project document 'STMAPII' aims at reflecting these conclusions and strategic recommendations of the evaluation. As suggested in the evaluation report, to provide guidance in the conduct of the project, a transition/exit strategy outline is proposed in the annexes of the project document.

^{11 &#}x27;Evaluation of United Nations Development Programme Support to the Tajikistan Mine Action Programme', Rebecca Roberts, January 2012.

4. STMAP PROJECT DELIVERABLES OUTLINE

- 4.1. National ownership and capacity development are at the centre of UNDP mine action initiatives, which focus on ensuring sustainable governmental responses to the human, economic and security challenges posed by landmines and ERW in Tajikistan. Having taken into account the ambiguous TMAC status since 2003, the 'National Mine Action Strategic Plan 2010–2015' (NMASP) and the project document (PRODOC) 'Support to the Tajikistan Mine Action Programme 2010–2012' had planned to officially establish TMAC as the national entity responsible for the coordination and management of all mine action activities in the country. As explained above, and despite efforts developed since the adoption of STMAP Phase I in 2010, this still remains to be formalized by the GoT.
- 4.2. The intended output of the project is to ensure that the Government of Tajikistan can comply with the obligations of the MBT. The project aims to achieve therefore, that "Tajikistan's mine action programme, under a national legal entity, manages to reduce risk from contaminated land and to support people with disabilities including mine victims in compliance with the Ottawa Convention."

The 'Support to the Tajikistan Mine Action Programme Phase II' (STMAP II) project is articulated around three key components:

4.2.1. Land release activities are conducted expeditiously and cost-effectively according to International Mine Action Standards and National Mine Action Standards under the coordination of designated national institutions with support of UNDP TMAC.

To achieve this result, the following activities will be developed:

- Support GoT in regulating land release activities through maintaining National Mine Action Standards and accrediting demining operators
- Plan, prioritize, task and monitor land release activities to reduce and clear all priority areas corresponding to approximately 6 km² of land by the end of 2015
- Provide support to land release operators
- Create a national capacity to address residual risk from landmines and ERW after 2015
- Support GoT to provide quality reports on the compliance of the Ottawa Convention regarding the clearance of mined areas and regarding other relevant conventions; advocate to join the Convention on Cluster Munitions
- 4.2.2Victim Assistance (VA) activities are mainstreamed into programmes and projects developed and implemented by national institutions, United Nations, or other development partners, to fulfil the rights of people with disabilities (PwD) including mine/ERW victims.

The following activities will be carried out:

- Support the mainstreaming of VA into other UNDP/UN and GoT programmes developed in favour of PwS in accordance with best international practice;
- Ensure that IMSMA or other database provides quality information on casualties from mines and ERW and on service provision to mine/ERW victims;
- Support GoT to provide quality reports on the compliance of the Ottawa Convention as a member of the VA26 group and other relevant conventions; advocate GoT to ratify and adhere to the Convention on the Rights of People with Disabilities.
- 4.2.3 Mine Risk Education (MRE) is provided by implementing partners and community members to all mine/ERW-affected communities and at-risk groups in 35 districts. Public information is disseminated to advocate for the support of mine action and to provide safety messages to the wider public.

The following activities will be pursued during the project:

- MRE activities are mainstreamed into projects and programmes conducted by the Ministry of Education and the Red Crescent Society of Tajikistan by the end of 2015; UNDP TMAC operates as a coordinator, provides technical assistance and monitors MRE
- Increase MRE done by communities through community-liaison; identify and support risk reduction mechanisms (safe play areas, fuel-saving stoves etc.)
- Increase general visibility of mine action and provide safety messages to the wider public (mass media, film, TV spots)
- Improve MRE data collection based on IMSMA-forms in order to support GoT to provide quality reports on the compliance of the Ottawa Convention and other relevant conventions

5. RESULTS AND RESOURCES FRAMEWORK

Intended Outcome as stated in the CP Results and Resource Framework

Government is able to plan, coordinate and implement comprehensive mine action to meet international standards.

Outcome Indicators as stated in the CP Results and Resources Framework, including baseline and targets

Indicator: Compliance with the Ottawa Convention.

Baseline: Tajikistan is currently unable to fully meet obligations of the Ottawa Convention.

Target: Tajikistan meets all obligations of the Ottawa Convention.

Applicable Key Result Area:

Conflict Prevention and Recovery / Mine Action

Partnership Strategy

Established with the assistance of UNDP since 2003, the Tajikistan Mine Action Centre (TMAC) is the national agency *de facto* responsible for the coordination, planning, regulation and monitoring of mine action activities conducted in Tajikistan (land release, mine risk education, victim assistance and advocacy against landmines). TMAC reports to the CIIHL under the Presidency. However, *de jure* TMAC is not a national entity. In this new phase of the project, UNDP will encourage the GoT to exert its authority and to accept national ownership of the national mine action programme; in the meantime UNDP will extend its support to TMAC to allow Tajikistan strengthening its national mine programme and complying with the obligations of the Mine Ban Treaty (MBT) and other relevant instruments of IHL related to landmines/ERW and persons with disability.

Project Title and ID (ATLAS Award ID)

Support to the Tajikistan Mine Action Programme (STMAP) – Atlas Award ID:

INTENDED OUTPUTS	OUTPUT TARGETS FOR 2013-2015	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES	INPUTS
Project Output				
Tajikistan's mine action programme,				
under a national legal entity, manages to reduce risk from contaminated land and to				
support people with disabilities including				
mine victims in compliance with the				
Ottawa Convention				
Activity Result 1	The second second			
Land release activities are conducted		1.1. Support GoT in regulating land release		PSU: USD 750K
expeditiously and cost-effectively		activities through maintaining National Mine	1	Office rent: USD
according to International Mine Action		Action Standards and accrediting demining		75K
Standards and National Mine Action		operators		Management:
Standards under the coordination of		- Update NMAS and integrate recently		USD 75K
designated national institutions with		developed IMAS and seek NMAA		Monitoring:
support of UNDP TMAC.		endorsement; initiate an annual review process;		USD 100K
		- Undertake accreditation of demining operators		

Baseline	1.1 By mid-2013 NMAS are	according to NMAS.		Resource
1.1UNDP TMAC is managing all	revised and integrate IMAS; an			mobilization/ Travel
demining activities carried out in	annual revision of standards	1.2. Plan, prioritize, task and monitor land	CIIHL	205K
Tajikistan in accordance with all relevant	and SOP is in place.	release activities to reduce and clear all priority	TMAC	Technical
stakeholders.		areas – corresponding to approximately 6 km ²		Assistance /Capacity
Indicator		of land – by the end of 2015		Building: USD
1.1 Compliance of QA/QC with IMAS		- TMAC plans, coordinates, tasks and monitors	TMAC	240K
and NMAS.		all land release operations	UNDP CO	
	1.2 All priority areas –	- Promote agreement to complete Tajik-Uzbek-	FSD	IMSMA USD 25K
Baseline	corresponding to at least to 6	Border survey	NPA	Annual audits:
1.2 In December 2012, it is estimated that	km2 of land - are reduced and	- Implement QA/QC according to IMAS/NMAS	UST/MoD	USD 12K
approximately 7 km ² of land remain to be	cleared by the end of the	- TMAC QA/QC activities are conducted on all		Mid-term review:
reduced, surveyed or cleared from	project.	land release operations,	CoES	USD 26K
landmines.		- TMAC QA/QC staff participate in trainings		
Indicator		and experiences exchange programmes.		
1.2Cleared/surveyed/reduced surfaces per	The second second		MoFA	LR: 900K:
year	1.3 A national and sustainable	1.3. Provide support to land release operators	CIIHL	
	EOD Rapid Response	- Provide administrative and technical support;	TMAC	
Baseline	mechanism is set up to address	- Help mobilize the necessary resources to cover	UNDP CO	Support for
1.3. Trained and equipped EOD rapid	the residual ERW hazards after	the cost of survey and clearance operations in	TCBL&CM	demining operator
response capacity under CoES is not	2015.	close cooperation with stakeholders;		USD 200K
operational		- Establish a semi-permanent training facility		
Indicator		for the benefit of all land release operators in		QA/QC USD 100K
1.3National and sustainable EOD rapid		2013.		
response mechanism is working	1.4. Government timely			EOD capacity: USD
response meenamen is werning	submits progress reports to	1.4. Create a national capacity to address		500K
Baseline	comply with reporting	residual risk from landmines and ERW after		
1.4TMAC provides information based on	obligations of the MBT, CCW	2015		Training facility
IMSMA data for Government reports;	Prot. V and other relevant	- Support creation of national demining capacity		USD 100K
CCW Prot. V reports are not submitted;	conventions	in cooperation with stakeholders		
TMAC advocates to accede to	Conventions	- Seek ways to make use of established EOD		
Convention on Cluster Munitions		Rapid Response capacity		
Indicator		- An internal evaluation of the previous		
1.4Timely submission of progress reports		project is conducted in the CoES,		
to comply with reporting obligations		- A new strategy is designed to develop and		
to comply with reporting congations		maintain EOD capacity,		
		- Provision of international trainers from		
		partners,		
		pur inors,		

		 - A reporting system is set up for EOD activities. 1.5. Assess the land release and technical survey methodologies by the end of 2013 - Ask for GICHD support; - Conduct the assessment; - Integrate the assessment recommendations into SOP. 1.6. Support GoT to provide quality reports on the compliance of the Ottawa Convention regarding the clearance of mined areas and regarding other relevant conventions; advocate to join the Convention on Cluster Munitions 		
2. Victim Assistance (VA) activities are mainstreamed into programmes and projects developed and implemented by national institutions, United Nations, or other development partners, to fulfil the rights of people with disabilities including mine/ERW victims Baseline 2.1. Integration of VA into existing development programmes is limited; many activities are directly implemented by TMAC. Indicator 2.1. VA is comprehensively mainstreamed in UNDP Disability programme and in MoLSP activities in	2.1. In accordance with best international practice, VA is mainstreamed into UNDP/UN and other programmes developed in favor of PwD	2.1. Mainstream VA into other programmes developed in favor of PwD in accordance with best international practice - Help ensure that existing health care and social service systems, rehabilitation programmes and legislative and policy frameworks are adequate to meet the needs of all citizens – including landmine survivors and family members of deceased victims. - UNDP TMAC Disability Support Unit provides referrals for survivors to the UNDP Communities Programme and other disability-specific or mainstream projects, and services - Undertake activities to enhance disability awareness and improved coordination in the disability sector	UNDP CO MoLSP Civil society organizations	USD 400K
favor of PwD; direct implementation is reduced to a minimum. Baseline 2.2.Database on mine/ERW casualties	2.2. IMSMA database provides quality information on casualties from mines and ERW and on service provision	2.2. Ensure that IMSMA provides quality information on casualties from mines and ERW and on service provision to mine/ERW victims - Improve ongoing data collection based on IMSMA forms; verify data systematically;	MoLSP TMAC ICRC	

and on service delivery is weak and needs improvement Indicator 2.2. Database on mine/ERW casualties and service provision is fully functional. Baseline 2.3. TMAC VA Officer provides high quality reports on the compliance of international law relevant to landmines/ERW and advocates GoT to join the Convention on the Rights of People with Disability (CRPD). Indicator 2.3. High-quality input to Meetings of State Parties to the MBT and other international.	2.3. GoT provides quality reports on the compliance of Ottawa Convention and possibly to other relevant Conventions the GoT may want to join in the near future.	 Analyze data regularly and share findings among stakeholders. 2.3 Support GoT to provide quality reports on the compliance of the Ottawa Convention as a member of the VA26 group and other relevant conventions; advocate GoT to ratify and adhere to the Convention on the Rights of People with Disabilities GoT or institutions and individuals on its behalf participate in relevant fora on VA and disability and provide quality written and verbal input; share lessons learned. 	TMAC ICRC RCTS	
3. Mine Risk Education (MRE) is provided by implementing partners and community members to all mine/ERW affected communities and at-risk groups in 35 districts. Public information is disseminated to advocate for the support of mine action and to provide safety messages to the wider public. Baseline 3.1. MRE is not sufficiently integrated / mainstreamed in other development activities and projects Indicator 3.1. MoE and RCST are responsible for the conduct of MRE; TMAC provides monitoring, coordination and technical support	3.1. MoE and RCST provide quality MRE in at-risk villages according to risk-assessments.	3.1. Mainstream MRE activities into projects and programmes conducted by the MoE and the RCST by the end of 2014; UNDP TMAC operates as a coordinator, provides technical assistance and monitors MRE - Develop, field test and produce MRE materials; incorporate Small Arms and Light Weapons (SALW) safety messages; - Ensure MRE activities are undertaken, including rapid response MRE following accidents, school-, community-, and mediabased MRE; - Mainstream MRE into education system, especially in high-risk areas; Strengthen national capacities through provision of training, shared experiences, equipment and funding.	TMAC UNDP CO RCST MoE UNDP Disaster Management	Community-based MRE USD 90K School-based USD 150K
Baseline	3.2 Community liaison activities strengthen the	3.2 Increase MRE done by communities through community-liaison; identify and	UNDP CO RCST	CL/RR USD 90K

3.2Community liaison and risk reduction	mainstreaming and	support risk reduction mechanisms (safe play	MoE	
concept is not adequately developed. Indicator	sustainability of MRE in local communities	areas, fuel-saving stoves etc.)		
	communities	2.2.1		
3.2 Community liaison and Risk		3.3. Increase general visibility of mine action		
Reduction actions form an integral part of		and provide safety messages to the wider public		
MRE.		(mass media, film, TV spots)	TMAC	
	3.3. MRE is mainstreamed into		RSCST	IMSMA on MRE
Baseline	the school curriculum	3.4. Improve MRE data collection based on	MoE	USD 18K
3.3MRE is not yet mainstreamed in		IMSMA-forms in order to support GoT to		
school curriculum.		provide quality reports on the compliance of the		
Indicator		Ottawa Convention and other relevant		
3.3. MRE is made sustainable in target		conventions		
districts by being integrated into school		- Improve ongoing data collection based on		
curriculum		IMSMA forms; verify data systematically;		
Carrottani		- Analyze data regularly and share findings		
		among stakeholders.		
		among stakeholders.		

United Nations Development Programme Country: <u>Tajikistan</u>

6. ANNUAL WORK PLAN FOR 2013

Project Title: Support to the Tajikistan Mine Action Programme

Outcome 4: Disaster risk management capacities are enhanced to integrate improved environmental and water management.

Output 4.3: Government capacity to plan, coordinate and implement mine action is supported to help ensure Tajikistan is

compliant with the Ottawa Convention.

Outcome 5. Government is able to plan, coordinate and

implement comprehensive mine action.

Land release activities are conducted expeditiously and costeffectively according to International Mine Action Standards and National Mine Action Standards under the coordination of designated national institutions with support of UNDP Tajikistan

Mine Action Centre.

Victim Assistance activities are mainstreamed into programmes and projects developed and implemented by national institutions, United Nations, or other development partnersto fulfil the rights of people with disabilities including victims from landmines and explosive remnants of war.

Mine Risk Education is provided by implementing partners and community members to all mine/ERW affected communities and at-risk groups in 35districts. Public information is disseminated to advocate for the support of mine action and to provide safety

messages to the wider public.

Tajikistan Mine Action Centre (TMAC)

National Commission on the Implementation of International Humanitarian Law (CIIHL); National Mine Action Authority to be designated by the Government of Tajikistan (GoT)

Implementing Partner:

UNDAF Outcome(s):

Expected CP Outcome(s):

Responsible Parties:

Expected Output(s):

Brief Description

The project aims at strengthening the Government of Tajikistan ownership on the mine action sector and its capacity to coordinate, plan, regulate and monitor the national mine action programme. The objective of the project is to ensure that Tajikistan will comply with the obligations of the Anti-personnel Mine Ban Convention (APMBC), also known as the Ottawa Convention, regarding demining (the aim is to destroy most of the remaining landmines in Tajikistan before December 2015), mine risk education and victim assistance. The project will also contribute to develop national capacities to address the residual contamination to be eliminated - for landmines until 2020 according to the Ottawa Convention obligations. UNDP TMAC will support coordination and collaboration among all stakeholders. Support to mine victims will be continued but, to ensure long term sustainability of the benefits for victims, those services will be mainstreamed and integrated within other national institutions and development programmes and projects. Risk education activities will be coordinated with a focus on community liaison and school-based activities in the mine-affected districts. A programme transition/exit strategy will be implemented to prepare the handover of the activities to national authorities. The project will be conducted during a period of three years (2013–2015)

Programme Period: 2010-2015

Key Result Area (Strategic Plan): Crisis Prevention

and Recovery

 Start date:
 01/01/2013

 End Date
 31/12/2013

PAC Meeting Date 28/11/2012

Management Arrangements NIM

2013 AWP budget: \$ 1,144.000 Total resources required \$ 1,144.000

Total allocated resources:

Regular (UNDP TRAC 1) \$ 300,000
 DFAIT (Canada) \$ 72,615
 BCPR \$ 571,242
 To be mobilized \$ 200,143

Agreed by CIIHL:

Agreed by UNDP:

EXPECTED OUTPUTS	PLANNED ACTIVITIES	7	TIME	FRAN	1E	RESPONSIBLE		PLANNED BUDGET	
And baseline, associated indicators and annual targets	List activity results and associated actions	Q1	Q2	Q3	Q4	PARTY	Funding Source	Budget Description	Amount
Output 1: Tajikistan's mine action provictims in compliance with the Ottawa	gramme, under a national legal entity, n Convention	nanag	es to r	educe	risk f	rom contaminated la	nd and to supp	port people with disabilities includ	ing mine
Activity 1:The capacity of UNDP TMAC monitor mine action is supported and re mainstreams most of its activities into go programmes and initiates the required a strategy by the end of 2015.	inforced. UNDP TMAC progressively overnmental and other development								
(1.1) Baseline: By the end of 2012 TMAC did not obtain its official status as a National MA Agency yet and needs to be supported to manage the activities of all mine operations in the country.	1.1 Activity Result: Encourage the GoT to establish TMAC as a legal national entity responsible for managing the mine action programme under a designated National Mine Action Authority - Seek agreement on set up of national								
Indicators: TMAC obtained its legal status as a national institution and is able to coordinate and manage the National Mine Action program in Tajikistan.	mine action structures in Tajikistan and on the required documentation - Encourage GoT to endorse the necessary legal documentation to establish a legal national entity responsible for managing the mine	X	X			CIIHL, TMAC, UNDP	UNDP TRAC	Local consultant (TRAC 71300) - \$ 4,581.45	\$4,581.45
<i>Targets</i> : The Government of Tajikistan identified the agency having primary responsibility over mine action management by the end of 2015.	action programme - Support National Mine Action Authority and TMAC national management once officially endorsed		x	x	x				
(1.2) Baseline: There is a continuous need to support the GoT to implement the National Mine Action Strategy 2010-2015. Indicators: Management and technical support to implement the MA Strategy	1.2. Activity result: Ensure coordination, planning, regulation and monitoring of all mine action activities to implement the national mine action strategy; provide appropriate technical assistance through deploying a Chief Technical Advisor					TMAC,	UNDP	International Consultant (TRAC-71200) - \$ 30,000 Contractual Services- Individual (TRAC 71400) - \$ 207,045.98 Rent & Maintenance – Premises (TRAC 73100) -	\$295,418.55
2010-2015 is in place. Targets: Quality support to TMAP provided, regular monitoring of the	- UNDP TMAC supports the National Mine Action Authority in coordination, planning, regulation and monitoring of all mine action activities with the aim to reinforce the capacity of GoT;	х	Х	х	Х	- UNDP	TRAC	\$40,800 Rent& Maintenance of other Equip (TRAC 73400) - \$ 9,600 Professional service Audit (TRAC 74100) - \$ 4,000	

Strategy outcomes conducted, and mid- term report on the implementation of the Strategy prepared.	-Organize national planning, training and coordination meetings at least on a quarterly basis; promote and monitor a gender-sensitive approach to Mine Action	X	X	X	X			Miscellaneous expenses (TRAC 74500) - \$3,972.57 Local travel, (DFAIT – 71600) -\$4,500	\$12,041.41
	- Reinforce the Information Management capacity of TMAC to ensure that the 'Information Management System for Mine Action' (IMSMA) of the center is effectively functional; provide data analysis with sex-disaggregated data; provide assistance to improve the TMAC website.	Х	X	X	X		DFAIT (Canada)	Rental & Maint Vehicle (DFAIT – 73400) - \$4,800 Miscellaneous expenses (DFAIT 74500) – 1,953.65 Facilities & Administration (DFAIT – 74500) - \$787,76	
	- Undertake field monitoring activities beyond land release related QA/QC visits (MRE, VA, Advocacy)	Х	X	X	X				
	- Provide appropriate technical assistance through deploying a Chief Technical Advisor		х						-
	-Undertake mid-term review of National MA Strategy (2010-2015)		X						
- fi	- Control optimal use of human and financial resources by TMAC through conducting an annual audit		х						
(1.3.) Baseline: The Tajikistan mine action profile has to be raised properly. Indicators: MA Programme of Tajikistan is internationally and nationally known to advocate for full	1.3. Activity result: Present mine action progress and needs at national and at international level to raise resources; support the GoT to report on the compliance of international law relevant to landmines and explosive remnants of war including cluster munition remnants and the rights of					CIIHL, TMAC, UNDP			

compliance with the Ottawa Convention and CCW Prot. II and V. Target: The profile of mine action in Tajikistan is raised in order to advocate	- Raise the profile of mine action through advocacy events on International MA Day 4 April; conduct TV round tables, discussions and meetings with stakeholders.	X	Х	X	х	
for full compliance with the Ottawa Convention and CCW Prot. II and V.	-Contribute to key international mine action and disability related events and trainings through quality presentations, share outcomes with the Programme stakeholders in Tajikistan.	X	х	X	х	
	- Conduct mine action seminars and workshops in the national level.	X	X	X	X	
	- Organize donor coordination meetings at least twice a year and meet donors individually to raise funds.	X			Х	
	- Update and actively use the portfolio of mine action projects to facilitate donor coordination and resources mobilization.		x		x	
	-Mobilize additional resources in line with the Resource mobilization Strategy - with the assistance of UNDP (Action Plan).	X	X	X	X	
Activity 2: Conduct land release activity according to International Mine Action Standards under the coordination of d support of UNDP TMAC.	n Standards and National Mine Action					
(2.1) Baseline UNDP TMAC is managing all demining activities carried out in Tajikistan in accordance with all relevant stakeholders.	2.1 Activity Result: Support GoT in regulating land release activities through maintaining National Mine Action Standards and accrediting demining operators					
Indicator: Compliance of QA/QC with IMAS and NMAS.	- Update NMAS and integrate recently developed IMAS and seek NMAA	х			X	TMAC UNDP
<i>Targets:</i> By mid-2013 NMAS are revised and integrate IMAS; an annual	endorsement; initiate an annual review process;					
revision of standards and SOP is in place.	- Undertake accreditation of demining operators according to NMAS.	X				

(2.2) Baseline: : In December 2012, it is estimated that approximately 7.5 km² of land remain to be reduced, surveyed or cleared from landmines in Tajik-Afghan border and the Central Regions. Indicator: Size of cleared /surveyed/reduced surfaces per year. Target: Coordinated reduction and clearance of 2,0 km² of the contaminated land by the end of 2013.	2.2 Activity Result: Plan, prioritize, task and monitor land release activities to reduce and clear all priority areas – corresponding to approximately 6 km² of land – by the end of 2015 - Plan, coordinate, task and monitor all land release operations; promote and monitor a gender-sensitive approach to land release - Promote agreement to complete Tajik-Uzbek-Border survey - Implement QA/QC according to IMAS/NMAS - Conduct QA/QC activities in all land release operations - Provide participation of the TMAC QA/QC staff in trainings and experiences exchange programmes.	x x x x	x x x	x x x x	x x x	TMAC, UNDP	DFAIT (Canada)	Local travel (DFAIT – 71600) - \$980 Contractual Services- Companies, (DFAIT – 742100) - \$3,000 Facilities & Administration (DFAIT – 74500) - \$278,60	\$4,258.60
	Provide administrative and technical support; Construction of training and MDD accreditation area for the benefit of all	x x	x	x	X				
(2.3) Baseline: Trained and equipped Explosive Ordnance Disposal (EOD) rapid response capacity under CoES is	land release operators in 2013 2.3. Activity result: Create a national capacity to address residual risk from landmines and ERW after 2015								
Indicator: National and sustainable EOD rapid response mechanism is	- Support creation of national demining capacity in cooperation with stakeholders (consultation process with MoD, UST, FSD, NPA. OSCE)	х	х			TMAC, UNDP, demining			
working. Targets: A national and sustainable EOD Rapid Response mechanism is set	- Seek ways to make use of established EOD Rapid Response capacity through conducting an internal evaluation of the previous project in the CoES	х				operators			
up to address the residual ERW hazards after 2015.	- Design a new strategy to develop and maintain EOD capacity.	X	X						

Activity 3: Victim Assistance activities and projects developed and implemen Nations, or other development partner disabilities including victims from land (ERW).	ted by national institutions, United rs, to fulfill the rights of people with								
(3.1) Baseline. Integration of VA into existing development programmes is limited; many activities are directly implemented by TMAC.	3.1 Activity Result: In accordance with best international practice, VA is mainstreamed into other UNDP/UN and GoT-programmes developed in favor of PwD								
Indicator: VA is comprehensively mainstreamed in UNDP Disability programme and in MoLSP activities in	- Support the MLSPP to develop a National disability strategy through consultative process.	Х	X	X	X				
favor of persons with disabilities (PwD); direct implementation is reduced to a minimum. Targets: In accordance with best	- Provide referrals for survivors' providers including through UNDP Communities Programme and other disability-specific or mainstream projects.	X	x	x	X		DFAIT (Canada)	Contractual Services- Companies (DFAIT 72100) - \$36,130.84	220 ((0
international practice, VA is mainstreamed into UNDP/UN and	- Continue Peer-to peer support programme	X	X	X	x	MLSP, TMAC, UNDP		Facilities & Administration	\$38,660
other programmes developed in favor of PwD	- Provide training to partners' organizations on inclusive development and disability issues	х		X				(DFAIT 75100) - \$ 2,529.16	
	- Undertake activities to enhance disability awareness and improved coordination in the disability sector; promote and monitor a gender-sensitive approach in VA	х	Х	Х	Х				
	- Convene Technical Working Group Coordination meetings.	X			X				

	- Continue Inter-country cooperation with Afghanistan Disability and Mental health Programme on issues related to psycho-social rehabilitation for landmine survivors/persons with disabilities (joint meetings and consultations of Inter-country VA Working Group, exchange information, participate in the 3-rd Inter-country conference and raising awareness on mental health and disability, publications)	x	х	x	X		
	- Provide technical support to develop guidelines or other tools for relevant ministries and stakeholders on rehabilitation, psycho-social support and mental health, CBR, inclusive development and accessibility;	X	Х	X	х		
(3.2) Baseline: .Database on mine/ERW casualties and on service delivery is weak and needs improvement	3.2 Activity Result: IMSMA database provides quality information on casualties from mines and ERW and on service provision to mine/ERW victims.						
<i>Indicators:</i> Database on mine/ERW casualties and service provision is fully functional.	- Improve ongoing data collection based on IMSMA forms; verify data systematically;	X	Х	X	X	TMAC, UNDP	
Targets: IMSMA database provides	- Analyze data regularly and share findings among stakeholders.	X	X	X	X		
quality information on casualties from mines and ERW and on service provision to mine/ERW victims.	- Advocate for the inclusion of category of "landmine/ERW" as a cause of injury or disability in relevant information management systems at the national and district level;	х	х	X	X		
(3.3) Baseline: TMAC VA Officer provides high quality reports on the compliance of international law relevant to landmines/ERW and advocates GoT to join the Convention on the Rights of People with Disability (CRPD).	3.3. Activity Result: Support GoT to provide quality reports on the compliance of the Ottawa Convention as a member of the V26 group and other relevant conventions; advocate GoT to ratify and adhere to the Convention on the Rights of People with Disabilities.					MLSSP, TMAC, UNDP	

Indicators: High-quality input to Meetings of State Parties to the MBT and other international fora.	- Monitor the inclusion of survivors in broader policy frameworks to facilitate reporting by the Government of RT on its obligations;	х	X	X	X				
Targets: GoT provides quality reports on the compliance of Ottawa Convention and possibly to other relevant Conventions the GoT may want to join in the near future.	- GoT or institutions and individuals on its behalf participate in relevant fora on VA and disability and provide quality written and verbal input; share lessons learned	X	X	X	X				
Activity 4: Mine Risk Education is pro									
community members to all mine/ERW									
	ion is disseminated to advocate for the								
support of mine action and to provide									
(4.1) Baseline: MRE is not sufficiently	4.1 Activity Result: MRE activities are								
integrated / mainstreamed in other	mainstreamed into projects and								
development activities and projects	programmes conducted by the MoE								
	and the RCST by the end of 2015; UNDP TMAC operates as a								
Indicator: MoE and RCST are	coordinator, provides technical								
responsible for the conduct of MRE;	assistance and monitors MRE								
TMAC provides monitoring,	Develop, field test and produce MRE		-			-			
coordination and technical support	materials; incorporate Small Arms and						DFAIT	Travel (DFAIT 71600) - \$ 6,500	\$17,655
m	Light Weapons (SALW) safety	X				and the second	(Canada)	Contractual Services-	φ17,000
Targets: MoE and RCST provide	messages							Companies, mass media	
quality MRE in at-risk villages	- Ensure MRE activities are					1		(DFAIT – 72100) \$ 5,000	
according to risk-assessments.	undertaken, including rapid response				١	UNDP, MoE,		Supplies, (DFAIT – 72500) -	
	MRE following accidents, school-,	X	X	X	X	RCST, CoES		\$5,000	
	community-, and media-based MRE							Facilities & Administration	
	- Mainstream MRE into education	-						(DFAIT- 75100) - \$1,155	
	system, especially in high-risk areas	W	V	V	V				
	(consultation process with the MoE,	X	X	X	X				
	develop school based MRE Strategy)								
	- Increase MRE done by communities					7 10 - 2. 1 1			
	through community-liaison; identify								
	and support risk reduction mechanisms	X	X	X	X				
	(safe play areas, fuel-saving stoves	^	^	Α	^				
	etc.); promote and monitor a gender-								
	sensitive approach to MRE								

		MRE curriculum materials for teachers		X	X					
(4.2)Baseline: Accurate MRE data not provided to the MA stakeholde yet. Indicators: The MRE data collection approved. Targets: The MRE data collection	ers	4.2 Activity Result: Improve MRE data collection based on IMSMA-forms in order to support GoT to provide quality reports on the compliance of the Ottawa Convention and other relevant conventions					UNDP, MoE, RCST			
mproved based on the IMSMA forms and is available for the MA takeholders. Subtotal for Output 1 in 2013	orms	- Improve ongoing data collection based on IMSMA forms; verify data systematically;	X	X	X	X				
		- Analyze data regularly and share findings among stakeholders.	X	X	X	X				
Subtotal for Output 1 in 201	13	mangs among statements.								\$372,61
		Action in Tajikistan and Going Beyona	to De	evelop	ment					
Tajikistan. 1.1): Baseline: Management administrative capacity of TMAC still needs to be	ng and r	nonitoring of all mine activities in								
Tajikistan. (1.1): Baseline: Management and administrative capacity of TMAC still needs to be	1.1 Ac	etivity result: Strengthening the TMAC ement and administrative capacity and ing assistance on the contracting issues							International Consultant CTA and	
Tajikistan. (1.1): Baseline: Management and administrative capacity of TMAC still needs to be supported and the national ownership should be provided. Indicators: # of activities to	1.1 Acmanag provid to TM. -Contin	etivity result: Strengthening the TMAC ement and administrative capacity and ing assistance on the contracting issues AC nue advocacy and dialogue with the nment on establishment of national MA ity with a mandate for landmines and	X						International Consultant, CTA and Expert for TMAC SOP, (BCPR – 71200) - \$52,850	
Tajikistan. (1.1): Baseline: Management and administrative capacity of TMAC still needs to be supported and the national ownership should be provided. Indicators: # of activities to support the management and administrative capacity of TMAC conducted.	1.1 Admanag provid to TMContin Govern author: ERW i -Revis arrange Govern	etivity result: Strengthening the TMAC ement and administrative capacity and ing assistance on the contracting issues AC nue advocacy and dialogue with the ment on establishment of national MA ity with a mandate for landmines and ssues. e UNDP and TMAC management ements upon decision of the	X	X			UNDP TMAC CIIHL	UNDP/BCPR \$111,350	Consultant, CTA and Expert for TMAC SOP, (BCPR – 71200) - \$52,850 Contractual Services-Companies	\$111,350
Tajikistan. (1.1): Baseline: Management and administrative capacity of TMAC still needs to be supported and the national ownership should be provided. Indicators: # of activities to support the management and administrative capacity of TMAC conducted. Targets: Continued advocacy and dialogue with the Government on establishment of	1.1 Admanag provid to TMContin Govern authori ERW i -Revisarrange Govern - Dialog	etivity result: Strengthening the TMAC ement and administrative capacity and ing assistance on the contracting issues AC nue advocacy and dialogue with the ment on establishment of national MA ity with a mandate for landmines and ssues. e UNDP and TMAC management ements upon decision of the		X				Accessors to the control of the cont	Consultant, CTA and Expert for TMAC SOP, (BCPR – 71200) - \$52,850 Contractual	\$111,350

and other conventions.	- Provide appropriate technical assistance through deploying a Chief Technical Advisor								
(1.2) Baseline: Programme activities need for recourses mobilization in order to allow the centre to perform its management and coordination functions.	1.2. Activity result:Provide support to resource mobilization for the programme and day-to-day running costs of TMA Programme in order to allow the centre to perform its management and coordination functions.							Communication & Audio Visual Equip, Internet, windows, anti-virus (BCPR – 72400) - \$35,000 Supplies, stationeries, office stuff (BCPR –	
Indicators: # of the Programme	-Conduct monitoring of the MA related activities	X	X	X	X			72500) - \$ 1,800	\$67,631
pillars are effectively implemented due to the TMAC performance of its management and coordination functions Targets: TMAC provided appropriate management and coordination support for all pillars of the Programme.	-Provide financial resources to manage the TMAC day to day activities (rent, administrative support costs, transport etc.)	X	X	X	X	UNDP TMAC	UNDP/BCPR \$67,631	Rental & Maintenance- Premises (BCPR – 73100) - \$15,000 Rental & Maint of Other Equip, fuel &vehicle maintenance (BCPR 73400) - \$8,000 Miscellaneous Expenses, admin cost, bank fee (BCPR - 74500) - \$7,831	
(1.3) Baseline: Eexperiences and knowledge need further strengthening for TMAC and CIIHL representatives to effective management of the Programme. Indicator: TMAC and CIIHL role is reinforced in coordination of landmines and ERW issues with all stakeholders and	1.3. Activity result: Facilitate TMAC and CIIHL representatives to participate at international meetings and conferences, contribute to reinforcing the coordination of the programme by supporting national technical and coordination workshops and seminars. -Support the international and national travels of the TMAC and CIIHL representatives. - TMAC acts as the executive secretariat for	X	X	X	X		UNDP/BCPR \$24,552	International travel, workshop, seminars (BCPR – 71600) - \$ 24,552	\$24,552
partners.	the CIIHL meetings, organize and co-chairs meetings of the Project Board, conduct	X	X	X	X				
Target: TMAC and CIIHL were capable to improve partnership and strengthen coordination among MA partners through	consultation meetings and manages dialog process	•				UNDP TMAC CIIHL			

improved communication and monitoring of MA program.									
(1.4) Baseline: The financial and operational management of TMAC is not sufficiently strengthened. Indicator: # of activities conducted to strengthen the	1.4. Activity result: Support the provision of ad-hoc trainings and technical assistance to strengthen the financial and operational management capacity of TMAC. -Assist all Programme staff to improve their knowledge and skills through participation in financial and budget issues trainings;	X		X				Contractual Services-Companies access to on-line	\$1,500
conducted to strengthen the financial and operational capacity of TMAC. Target: Appropriate trainings and workshops identified and the Programme staff trained on the finance, budget and procurement issues.	-Improve the operation and procurement management skills through supporting the Programme staff to take part in the relevant trainings.	X		X		UNDP TMAC	UNDP/BCPR \$1,500	UNDP training— (BCPR 72100) - \$ 1,500	
71.5) Baseline: TMAC Information management system needs in upgrading and enhancement, which will better respond to the needs of the program and make it more	1.5. Activity result: Build the capacity of TMAC to operate more effectively in the Information Management System for Mine Action (IMSMA)that is used to plan and report all mine action activities in the country.								
Indicators: The IMSMA NG and GIS systems of TMAC as	-Assist the Programme IMSMA staff to develop their information management skills, IMSMA Expert Workshop, Geneva (funds to be mobilized)	X		X				International travel, IMSMA Expert Workshop,	\$7,902
well as the demining operators have strengthened.	-Conduct on the job trainings for the IMSMA staff; ensure all data are disaggregated to allow gender-sensitive planning	X	X	X	X	INIDA	UNDP/BCPR	trainings(BCPR – 71600) - \$ 5,902 Local Travel,	
	-Update regularly the information; assess Data Quality.	X	X	X	X	UNDP TMAC	\$7,902	Monitoring & Data Base activities(BCPR - 71600) - \$ 2,000	
Targets: Program Information Management improved through training of Programme IMSMA	-Provide the IMSMA with the required Software.	X		X				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

UNDP TMAC	UNDP/BCPR \$8,800	Contractual Services-Companies, Pillars coordination meetings(BCPR 72100) - \$ 8,800	\$8,800
		Services-Companies, Pillars coordination meetings(BCPR	\$8,800
		meetings(BCPR	
IWAC			
UNDP TMAC CIIHL		Local travel,	
	UNDP/BCPR	monitoring with CIIHL, UNDP, GoT	\$3,150
	\$3,150	(BCPR – 71600) - \$3,150	
		UNDP/BCPR \$3,150	UNDP/BCPR CIIHL, UNDP, GoT (BCPR - 71600) -

(2.1) Baseline: MAC capacity in managing of the survey and clearance operations as an only coordination body of MA has to be supported. Indicators: Some operations activities of TMAC strengthened to effectively manage the survey and clearance operation in the country. Targets: QA/QC, monitoring skills, regulation activities and coordination capacity of TMAC supported to contribute to the survey and clearance operations of the programme.	2.1 Activity Result: Support to the Programme (TMAC and MAP) in coordinating demining and land release activities undertaken by the national and international operators to ensure that 4.5 sq. km of suspected hazardous areas reduced and cleared by the end of the project period (2011-2013) in full compliance with IMAS and NMAS.								
(2.2) Baseline: The TMAC quality assurance and quality control (QA/QC) Team is in need of regularly improvement of is knowledge and skills.	2.2.Activitty Result: Support to the TMAC operations staff on quality assurance and quality control (QA/QC) of manual and mechanical demining activities through trainings								
Indicators: Strengthening quality assurance capacities	-Reinforce the monitoring department of TMAC in mechanical demining in 2013.	X	X	X	X			Contractual Services-Individual, QA Officers salary	\$70,107
through trainings of # of team members on survey and clearance monitoring and quality control.	Improve the monitoring and operations skills of 4 TMAC QA/QC staff through necessary manual and mechanical demining trainings and courses.	X	X	X	Х		UNDP/BCPR \$70,107	Jan-Dec'13(BCPR 71400) - \$ 54,672 Travel , QA Officers QA/QC monitoring trip costs(BCPR – 71600) - \$15,435	
Targets: QA/QC capacities of TMAC reinforced through	- Provide financial support to cover the salary for 4 Quality Management (QM) staff	X	X	X	X	UNDP		/1600) - \$15,435	
supporting and training of 6 team members on the mechanical and manual survey and clearance monitoring.	-Conduct the TMAC QA/QC activities in accordance with IMAS and NMAS.	Х	Х	X	Х	TMAC			

(2.3) Baseline: Land release	2.3. Activity Result: Support TMAC to								
nechanism is not up to latest international standards and best practice.	improve Land Release process and adopt Technical Survey methodolgies								
Indicators: Land release assessment provides information to prepare new NMAS and SOP Targets: Land Release is accelerated in line with best international practice and	-Assessment and developing of the appropriate land release process and methodologies by the end of 2013	X	X	X	X	UNDP TMAC	UNDP/BCPR \$30,000	International Consultant (BCPR – 71200) - \$20,000 Contractual Services - Companies, (BCPR 72100) - \$10,000	\$30,000
adapted to national specific conditions.	-Translation of IMAS and Land release technical guidelines and other related operational documents for improvement of national guidelines.	X	Х	Х	X				
(2.4) Baseline: The capacity of Soghd Regional Department for providing proper coordination among the government and non government stakeholders, monitoring of the mine related activities in TUB and reporting	2.4. Activity Result: Assist the Soghd Regional Department for providing proper coordination among the government and non government stakeholders, monitoring of the mine related activities in TUB and reporting on the progress						Local travel, meeting with local authorities, ministries, Operation	\$16,500	
on the progress is not sufficient. Indicators: # of activities conducted to strengthen	-Follow up the support provided to the Soghd Regional Department in 2012 (conduct meetings and joint field visits to mine affected Jamoats).	х	Х	Х	X	UNDP TMAC	UNDP/BCPR \$16,500	staff monitoring and evaluation(BCPR – 71600) - \$ 4,500 Contractual	
collaboration and coordination of mine action activities in the FUB areas in Sogd region.	-Strengthen the Soghd Regional Department MA related activities through providing the necessary equipment.	х	X			TIMAC	\$10,300	Services-Companies, organization round tables, workshops,	
Targets: The Department provided with necessary equipment, operation of the Department with ministries, local authorities and agencies involving in the TUB issue	- Conduct monitoring of the marking and Non-Technical Survey activities.	Х	X	X	X			Sughd, Non-tech survey (BCPR 72100) - \$12,000	

provided and monitoring of the activities conducted.								
victims through the developmen	nomic integration process of mine and ERW t of sustainable national policies and of people with disabilities in Tajikistan							
(3.1) Baseline: Survivors and victims' families' access to medical, psychological and social rehabilitation is still limited. Indicators: # of survivors having access to psycho-social	3.1 Activity Result: Provide psycho-social support to survivors during Summer Camps' rehabilitation activities (physiotherapy, risk education, art-therapy, team building, etc.) and search for new opportunities on psychological and physical rehabilitation							\$28,000
rehabilitation support through summer camps; # of the medico- social rehabilitation services' providers strengthened their knowledge and skills on services quality.	- Assess and prepare a list of the mine/ERW survivors and other people with disabilities for Rehabilitation Camps (aim for increased participation of women) - Announce Request for Proposal among NGOs working with PwD for organization of	х	Х				Contractual Services-Companies,	
Fargets: 25 survivors having	the Summer Camps - Support implementation of Summer		X				Summer Rehabilitation Camp(BCPR 72100) -	
eccess to psycho-social ehabilitation support through ummer camps with taking into account the equal benefit for girl and boys, men and women; At	Rehabilitation Camps for 25/year and provide necessary TA and monitoring of quality		X	X		UNDP/BCPR \$28,000	\$22,000 Equipment & Furniture (BCR 72200) - \$6,000	
ist 5 experts for rehabilitation activities such as physiotherapy, osychological individual and group sessions, art-therapy,	- Technical support to the National Orthopaedic Centre (equipments & facility stuff)	X	X					
MRE, team building and communication involved in conducting of trainings during the Camps.					UNDP TMAC MLSP			

(3.2)Baseline: Access of	3.2 Activity Result: Provide victims and their								
survivors and victims' families o socio-economic support and ncome generation initiatives is imited.	families' with access to income generating projects and socio-economic support through local NGOs.						Best Control		
Indicators: # of mine and ERW victims (men and women)	- Competition announcement on the income generation proposals for the landmine victims	X	X						\$26,000
naving access to socio-economic support and income generation	- Selection of the best and appropriate project proposals (criteria to include gender-aspect)		X						\$20,000
projects with consideration of gender responsiveness aspects.	- Identify stakeholders in mine/ERW affected districts providing socio-economic support to vulnerable persons including for persons with disability		X					Local Travel (BCPR – 71600) - \$2,000	
Targets: 30 families of mine UXO and ERW victims	- Tendering and contracting of the stakeholders/NGOs for implementation of the income generation projects		X						
received socio-economic support for livelihood and income generation by the end of 2012.	- Provide support to 30 persons with disabilities including mine/ERW victims and their families through referral to Implementing Partners		X	X	X	UNDP TMAC MLSP	UNDP/BCPR \$ 26,000 USD	Services-Companies, socio-economic project(BCPR 72100) - \$24,000	
	-Monitoring and assessment of socio- economic project activities	X	X	Х	X				
(3.3) Baseline: There is a need for development of medicosocial rehabilitation services' providers knowledge and skills.	3.3 Activity Result: Development of the medico-social rehabilitation services' quality through strengthening of the services providers' knowledge and skills							International Consultant (BCPR – 71200) - \$17,000 Local Consultant (BCPR – 71300) -	
Indicators: # of Tajik experts naving knowledge on promoting multi-sectoral partnership in accession and implementation of JNCRPD; # of experts gained new knowledge and explored	- Support to Regional Cooperation, the national experts to participate in the South Asian CBR NETWORK conferences on Implementation of UNCRPD using CBR strategy" and promoting multi-sectoral partnership in accession of CRPD				Х	UNDP		\$3,000 International travel, attend International Conference, CBR, VA workshops(BCPR – 71600) - \$25,000	
new opportunities for osychosocial rehabilitation; # of oatellite of Orthopaedic centre einforced.	- Improve the monitoring & evaluation and capacity building skills of the TMAC Disability Support Unit Officer through relevant trainings and conferences.	X		X		TMAC MLSP	UNDP/BCPR \$ 82,600 USD	Services-Companies, working group meeting, conference, coordination meetings (BCPR – 72100) - \$	\$82,600

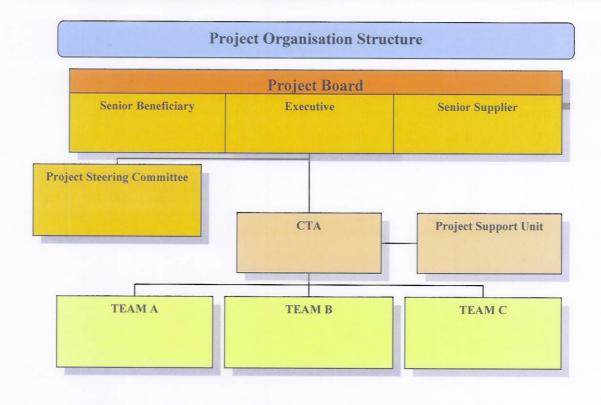
Targets: 2 TMAC staff and national expert having knowledge on promoting multisectoral partnership in accession and implementation of UNCRPD, and 2 TMAC staff	- Hiring of National and International experts		X	X		11,600 Services-Companies, Disability Coordination meetings (BCPR – 72100) - \$4,000
and national expert gained new knowledge and explored new opportunities for psycho-social rehabilitation; one satellite of Orthopedic centre reinforced.	- Developing of National Disability policy - Development and implementation of National Disability Policy & Strategy by MLSP		X	X		Services-Companies, research on Disabilities (BCPR - 72100) - \$12,000
	- Printing CRPD, Cartagena Action Plan, Book «Assisting Landmine and other ERW survivors in the context of Disarmament, Disability and Development»		X	X		Printing materials, (BCPR – 72500) - \$10,000
		X	X	X	X	
	-Conducting Disability Coordination meeting					
			X	Х	X	
	-Research on Disability - Assessment of accessibility services and their needs in special means of rehabilitation (assistive devices) and prevention of disability					
Activity 4: Support to Mine Rispartners	k Education capacity of TMAC and its					Local travel, MRE

(4.1) Baseline: MRE is not sufficiently integrated in community based activities Indicators: The communities of # of at-risk districts received necessary information through the workshops, trainings and dissemination Targets: The communities' members of 24at-risk districts as well as the members of the community-based organizations received necessary information through the workshops, trainings and dissemination materials. (4.2) Baseline: The school	4.1 Activity Result: Provide trainings to the target groups of 24 under risk districts with involvement of local community-based organizations and network of volunteers -Identify the most at risk communities and	X				UNDP TMAC MoE CoES RCST	UNDP/BCPR \$ 18,150	monitoring & evaluation trip (BCPR - 71600) - \$ 3,150 Consultant service, evaluation of MRE	\$ 18,150
	- Evaluation of Mine Risk Education activities	X	X					<u>activity</u> (BCPR – 71300) - \$ 15,000	
(4.2) Baseline: The school children remain a most vulnerable to the mine and UXOs accidents. Indicators: # of MRE safe	4.2 Activity Result: Build safe environment for the school children leaving under most mine/ERW risk through building of 10 safety MRE playgrounds -Conduct assessment on effectiveness of the								
playgrounds built for the safety	safe play areas	X					-	Local travel, MRE	\$23,000
of school children (girls and	-Select the schools;	X					UNDP/BCPR \$23,000	monitoring & evaluation trip (BCPR - 71600) - \$ 3,000 Premises alteration, construction of safety playgrounds (BCPR - 72500) - \$ 20,000	
Doys).	-Announce the tender for the material purchases;	X	X			UNDP TMAC, MoE			
Targets: 10 MRE safe blaygrounds built for the safety of school children (girls and boys).	-Build up to 10 play grounds for the most atrisk schools		Х	X	X	RCST			
(4.3) Baseline: MRE volunteers need for regular refresher knowledge on working with	4.3. Activity Result: Reinforce the MRE activities among affected communities by providing refresher trainings to the 70 MRE volunteers						UNDP/BCPR	Local travel, MRE volunteers for IMSMA training (BCPR – 71600) - \$	
ommunities. **Modicators: # of local MRE of	- Conducting training for 50 MRE volunteers on Information Management and new IMSMA reporting requirements in four regional centers	X	X			UNDP TMAC RCST MOE	\$52.000	12,000 Contractual Service, MRE schools/communities	\$52,000

MRE trainings and enhanced constantly communities' awareness against mine/ERW/UXO/SALW/CM.	-MRE school, community based activity in partnership with IRCST, MOE, COES and Women Committee	X	X	X	COES Women Committee	based activity (BCPR – 72100) - \$40,000	
Targets: 70 local MRE volunteers (43 male and 27 female) passed the refresher MRE trainings and enhanced constantly communities' awareness against mine/ERW/UXO/SALW/CM.							4- 44
TOTAL for Output 2 in 2013							\$571,242
GRAND TOTAL for Output 1 and 2							\$943,857

7. MANAGEMENT ARRANGEMENTS

- 7.1. Decisions related to the implementation of the mine action programme in Tajikistan are the responsibilities of the national institutions in charge of mine action. The GoT has still to confirm the official status of TMAC and provide confirmation of the designation of the institution that should play the role of the National Mine Action Authority. Once those elements are officially sanctioned by national authorities, the role and responsibilities of TMAC as well as its national director will be easier to define and the management of the mine action sector will be facilitated.
- 7.2. In case TMAC nationalization is not effective at the beginning of this project period, UNDP will adopt provisional measures to pursue with the implementation of the project without disruption. The project will then be placed under the responsibility of the Chief Technical Advisor (CTA).
- 7.3. After nationalization, UNDP will provide support to the TMAC Director in the form of a Project Support Unit (PSU). The PSU is composed by the current TMAC staff that will remain under UNDP contractual arrangement.
- 7.4. The Project Board will be established. The PB will be composed of representatives from UNDP, TMAC and the Government (eventually from the designated NMAA). The Project Steering Committee (PSC) will be the highest policy-level body, which will continue to provide support and guidance to the implementation of the project and support this exercise by ensuring that the results will be disseminated to, and validated by, all the relevant stakeholders in Tajikistan. It is expected that the composition of the PSC will be proposed and finalized during the first meeting of the PSC. The project will organize at least 2 meetings of the PSC per year to approve the annual work plans of the projects and inform about the project results attained so far. In case of need, the meeting of PSC can be arranged on an ad-hoc basis (see the Project Organization Structure below).
- 7.5. UNDP/TMAC will also organize regular general and technical coordination meetings (at least 4/year) with all its operational partners to coordinate effectively field operations; donor coordination meeting chaired by UNDP will also take place at least twice a year. TMAC will report to the nationally appointed mine action authority at least once a year to inform the Government structures about the progress of the programme and facilitate the integration of mine action in the socio-economic development plans of the GoT.
- 7.6. As recommended by the STMAP Phase I evaluation report, in this new phase of the project, TMAC should abandon its direct involvement in services delivery and implementation to reinforce its strategic position as coordinating and monitoring body for all mine action activities. UNDP will strengthen the coordination of partners involved in the programme and guarantee the quality of the outputs. Mainstreaming mine action activities will reinforce the sustainability of activities implemented in the different programme components. At the end of the project, as defined in the programme transition/exit strategy, it is expected that TMAC will be drastically reduced to maintain a small QM and information management cell to assure adherence to the MBT and other relevant instruments of international humanitarian law.



8. MONITORING AND EVALUATION

8.1. In accordance with the programming policies and procedures outlined in the UNDP User Guide, the STMAP II project will be monitored through the following activities:

8.1.1. Within the annual cycle:

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in the Quality Management table in annex.
- An Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- Based on the initial risk analysis submitted, a risk log is presented in annex of this document and shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- Based on the above information recorded in Atlas, a Quarterly Progress Reports (QPR) shall be submitted by the Project Manager to the Project Steering Committee through Project Assurance, using the standard report format available in the Executive Snapshot.
- A project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project.
- A Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events.

8.1.2. Annually

- An Annual Review Report shall be prepared by the Project Manager and shared with the Project Steering Committee and the Outcome Board. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR covering the whole year with updated information for each above element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.
- Based on the above report, an annual project review shall be conducted during the fourth quarter of the year or soon after, to assess the performance of the project and appraise the Annual Work Plan (AWP) for the following year. In the last year, this review will be a final assessment (see 7.3.). This review is driven by the Project Steering Committee and may involve other stakeholders as required. It shall focus on the extent to which progress is being made towards outputs, and that these remain aligned to appropriate outcomes.

8.2. Annual Audits

TMAC accounts will be subject to annual audits carried out by a reputable and professional auditing company. The results of the audits will be shared with the GoT, the project steering committee and UNDP.

8.3. Mid-term Review

TMAC and UNDP will commission a mid-term review of the project during 2014. The results will be used to will be used to inform the second part of the programme to permit for a smooth exit strategy after 2015.

8.4. Quality Management for Project Activity Results (for AWP activities)

A table to guide the quality management for the project results is presented in the annexes of this document.

9. LEGAL CONTEXT

9.1. This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of (country) and UNDP, signed on (date).

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.
- 9.2. UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

10. INDICATIVE BUDGET STMAC 2013 - 2015

	The second secon	r introduce control		annocent debet				INDICATIVE RESOURCES								
	STMAR	PHASE II INI	DICATIVE BUDG	ET 2013 - 2015				UNDP CO		UNDP	BCPR	CANADA		To be mobilized		
Serial	Activity	Atlas Budget Code	Atlas Description	2013	2014	2015	Total	2013	2013-2015	2013	2013-2015	2013	2013-2015	2013	2013-2015	Total Contributions
1.	TMAC Management Capacity															
1.1.	TMAC Project Support Unit costs			250,000	250,000	250,000	750,000	199,547	600,000	50,453					150,000	750,000
1.2.	TMAC office facility rent and maintenance			70,000	55,000	55,000	180,000	66,453	110,000	3,547					70,000	180,000
1.3.	National TMAC office support staff			25,000	25,000	25,000	75,000		30,000	12,959		12,041			45,000	75,000
1.4.	TMAC Field Monitoring activities			34,000	33,000	33,000	100,000		15,000	34,000					85,000	100,000
1.5.	Resources mobilization			20,000	20,000	20,000	60,000		10,000	20,000					50,000	60,000
1.6.	Conferences, workshops, trainings			50,000	50,000	50,000	150,000		10,000	50,000					140,000	150,000
1.7.	UNDP CTA Salary / Travel / Benefits	1		90,000	90,000	60,000	240,000	30,000	120,000	32,850				27,150	120,000	240,000
1.8.	Support to Information Management			15,000	5,000	5,000	25,000			15,000					25,000	25,000
1.9.	Audits and evaluation			4,000	4,000	20,000	28,000	4,000	18,000					-	10,000	28,000
2.	Land Release															
2.1	Support / coordination of land release			70,000	70,000	60,000	200,000			35,000		1,259		33,741	200,000	200,000
2.2.	QA/QC			40,000	30,000	30,000	100,000			30,000				10,000	100,000	100,000
2.3.	National EOD rapid response capacity			100,000	200,000	200,000	500,000			37,333				62,667	500,000	500,000
2.4.	Training facility			100,000	-	-	100,000			15,000		3,000		82,000	100,000	100,000
3.	Victim Assistance															
3.1.	VA component mainstreamed in PWD			150,000	150,000	100,000	400,000			136,600		38,660		-25,260	400,000	400,000
4.	Mine Risk Education															
4.1.	Integration / visibility / mass media			30,000	30,000	30,000	90,000			25,000		5,000			90,000	90,000
4.2.	National partners capacity reinforced			40,000	25,000	25,000	90,000			33,500		6,500			90,000	90,000
4.3.	Community liaison			6,000	6,000	6,000	18,000							6,000	18,000	18,000
4.4.	MRE integrated in schools curricula			50,000	50,000	50,000	150,000			40,000		6,155		3,845	150,000	150,000
	TOTAL			1,144,000	1,093,000	1,019,000	3,256,000	300,000	913,000	571,242	-	72,615	-	200,143	2,343,000	3,256,000

ANNEX 1: Quality Management for Project Activity Results Matrix

supported and re governmental and	inforced. UNDP 7	MAC to plan, coordinate, regulate and MAC progressively mainstreams may programmes and initiates the required 015.	ost of its activities into			
Activity Result 1.1.	entity responsible f	Encourage the GoT to establish TMAC as a legal national entity responsible for managing the mine action programme under a designated National Mine Action Authority Start Date: 5 End Date: 3				
Purpose		Government of Tajikistan identified the a mine action management in the country	gency having primary			
Description		PR provide the necessary resources to sund TMAC national management once of				
Quality Criteria		Quality Method	Date of Assessment			
Agreement on set-u action structures in the required docume	Tajikistan and on	Encourage GoT to endorse the necessary legal documentation to establish a legal national entity responsible for managing the mine action programme	First and Second Quarters			
Necessary legal doc	umentations	Negotiations with the GoT	Second Quarter			
Activity Result 1.2.	of all mine action mine action stra	n, planning, regulation and monitoring activities to implement the national tegy; provide appropriate technical deploying a Chief Technical Advisor	Start Date: 1/1/13 End Date: 31/12/13			
Purpose Description	outcomes is conducted, and mid-term report on the implementation of the Strategy is prepared.					
	capacity of GoT.	itoring of all mine action activities with	the aim to reinforce the			
Quality Criteria		Quality Method	Date of Assessment			
National planning coordination me sensitive approach integral throughout	etings; gender-	Coordination meetings' minutes, TMAC reports, Monitoring results report	Quarterly			
Effective function IMSMA, data anal disaggregated data, website.	lysis with gender-	Data analyzes results, stakeholders' feedback. TMAC website usage	Quarterly			
MRE, VA and advisits	vocacy monitoring	Monitoring reports	Continuous			
Appropriate technic Programme	al assistance to the	CTA deliverables	According to ToR			
Mid-term review of Strategy (2010-215)		Mid-term review Report	Second Quarter			
Control optimal us financial resources	se of human and	Audit Report	Second Quarter of 2014			
Activity Result 1.3.	international level	n progress and needs at national and at to raise resources; support the GoT to pliance of international law relevant to	Start Date: 1/1/13 End Date: 31/12/13			

		landmines and explosive remnants of war including cluster munition remnants and the rights of people with disability;						
Purpose	Purpose Raising the profile of mine action in Tajikistan in order to advocate for full compliance with the Ottawa Convention and CCW Prot. II and V. Advocate for accession to Cluster Munition Convention and Convention on the Rights of People with Disabilities							
Additional resources are mobilized to support the full compliance of GoT with the Ottawa Convention and CCW Prot. II and V. and to advocate for accession to additional relevant conventions								
Quality Criteria		Quality Method	Date of Assessment					
	on International MA TV round tables, meetings with		Second quarter					
	international mine by related events and	Quality presentations, back to office reports	31/12/13					
Mine action semining in the national level	nars and workshops	TMAC responsible staff reports	Continuous					
Donor coordination	n meetings	TMAC quarterly reports	First and Fourth Quarters					
Resource mobilizat	tion Strategy	Strategy outcomes	Quarterly					

International Mine	Action Standards	e activities expeditiously and cost- and National Mine Action Standards upport of UNDP TMAC.	effectively according to under the coordination of					
Activity Result 2.1	maintaining Nati	Support GoT in regulating land release activities through maintaining National Mine Action Standards and accrediting demining operators Start Date: 01/1/13 End Date: 31/12/13						
Purpose	Ensure that the land NMAS.	d release activities are conducted in accor	rdance with IMAS and					
Description		nanaging all demining activities carried o l relevant stakeholders.	ut in Tajikistan in					
Quality Criteria		Quality Method	Date of Assessment					
Compliance of QA/NMAS.	QC with IMAS and	TMAC Operations reports	Monthly					
Updated NMAS a recently developed l		Annual review process initiated TMAC and operators reports	First Quarter					
Accreditation of daccording to NMAS		TMAC and operators reports	First Quarter					
Activity Result 2.2	reduce and clear	sk and monitor land release activities to all priority areas – corresponding to m ² of land – by the end of 2015	Start Date: 01/1/10 End Date: 31/12/10					
Purpose	Reduction and clea	rance of 2.0 km ² of the contaminated land	d by the end of 2013.					
Description	Effective coordinat	tion of the land release operations by TM	AC					
Quality Criteria		Quality Method	Date of Assessment					
Planning, coordina monitoring of operations; promoti of a gender-sensitiv release	all land release on and monitoring	TMAC and operators reports Local authorities' reports	Monthly and Quarterly					

Completion of the T survey if permission	•		Permission for Survey; Survey Team report	First and second Quarters	
Conduction of the Call land release ope to IMAS/NMAS			TMAC Operations report	Continuous	
Participation of the staff in trainings exchange programm	and expe		Experiences exchange visits Back to office report of staff	First and Third Quarters	
Benefit of all land re	elease operat	tors in	Semi-permanent training facilities and classrooms for the trainings	Continuous	
Activity Result 2.3.			capacity to address residual risk from W after 2015	Start Date: 01/1/13 End Date: 31/12/13	
Purpose	Working n		and sustainable Explosive Ordnance Disp	osal (EOD) rapid response	
Description			e support to set up a national and sustaina ess the residual ERW hazards after 2015.		
Quality Criteria			Quality Method	Date of Assessment	
Establishment of an EOD Rapid Response capacity.			Report on the internal evaluation of the previous project in the CoES A new strategy to develop and maintain EOD capacity. TMAC and CoES reports	Continuous	

and implemented b	y national institution	ies are mainstreamed into programm ons, United Nations, or other developn uding victims from landmines and ex	nent partners, to fulfill the					
Activity Result 3.1	mainstreamed in	programmes developed in favor of persons with						
Purpose	Comprehensively nactivities in favor of	nainstream VA in UNDP Disability prog of PwD	gramme and in MoLSP					
Description UNDP TMAC will support the MLSP to develop new strategy in the field of addressing the needs and rights of the PwD as well as mainstreaming of the activities in into UNDP/UN and other programmes developed in favor of PwD								
Quality Criteria Quality Method Date of Ass								
The PwD including their family membe development rpogra of UNDP/UN and M	rs benefit from the amme and projects	MLSP new disability Strategy MLSP and TMAC reports	Quarterly					
Activity Result 3.2.		provides quality information on nes and ERW and on service provision ms.	Start Date: 01/1/13 End Date: 31/12/13					
Purpose	Purpose To improve ongoing data collection based on IMSMA forms and to verify data systematically							
Description Support TMAC in fully functioning of the database on mine/ERW casualties and service provision.								
Quality Criteria		Quality Method	Date of Assessment					
Regular analyzing of data and sharing the findings among stakeholders. TMAC IMSMA report the findings among stakeholders. Stakeholders feedback								

Activity Result 3.3.	of the Ottawa Con and other relevant	rovide quality reports on the compliance avention as a member of the V26 group t conventions; advocate GoT to ratify Convention on the Rights of People with	Start Date: 01/01/13 End Date: 31/12/13		
Purpose	Providing high qual landmines/ERW as with Disability (CF	ality reports on the compliance of international advocates GoT to join the Convention RPD).	tional law relevant to on the Rights of People		
Description	the compliance of	al and advisory support to GoT in preparation of quality reports of Ottawa Convention and possibly to other relevant Conventions the join in the near future.			
Quality Criteria		Quality Method	Date of Assessment		
broader policy fran	sion of survivors in neworks to facilitate overnment of RT on	Monitoring Report	First half of 2013		
Quality written and GoT in the relevant	l verbal inputs of the foras	Report of the GoT relevant ministries & institutions	Quarterly		

all mine/ERW-all	tected communities	provided by implementing partners and at-risk groups in 35 district port of mine action and to provide saf	s. Public information i			
Activity Result 4.1.	programmes conduend of 2015; UND	MRE activities are mainstreamed into projects and programmes conducted by the MoE and the RCST by the end of 2015; UNDP TMAC operates as a coordinator, provides technical assistance and monitors MRE				
Purpose	Ensure MRE activitaccidents, school-,	ities are undertaken, including rapid respondentiation community-, and media-based MRE.	onse MRE following			
Description		nd RCST to improve their capacity on p	roviding quality MRE in			
Quality Criteria		Quality Method	Date of Assessment			
Community and se activities are in place		TMAC monitoring; RCST reports, MoE reports	Quarterly			
Increasing of the g mine action and messages to the wid	general visibility of providing safety er public	Mass media reports Films TV spots TMAC, MoE and RCST reports	Quarterly			
Activity Result 4.2.	order to support Go	collection based on IMSMA-forms in oT to provide quality reports on the Ottawa Convention and other relevant	Start Date: 01/1/13 End Date: 31/12/13			
Purpose	Provision of accura	te MRE data for the use of all MA stakel	nolders.			
Description The data collection of MRE activities will be improved through using the IMSMA forms and the MA stakeholders will have accurate MRE information.						
Quality Criteria		Quality Method	Date of Assessment			
Availability of accudata for all stakehold	rate and full MRE ders	TMAC MRE data reports TMAC IMSMA reports Stakeholders' feedback	Monthly			

ANNEX 2: Risk Log

#	Description	Date Identified	Туре	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
1	The Project Target on Land Release activities (6 km² by the end of 2015) could not be achieved.	September 2012	Operational	Most of the remained contaminated areas will not be accessible to MDD and mechanical operations. This will impact the result of land release operations. Probability: P = Impact: I =	TMAC jointly with the operations agencies will focus on increasing of the manual demining groups.	TMAC Ops Manager – Parviz Mavlonkulov;	TMAC Ops Manager – Parviz Mavlonkulov ;	December 2012	No change
2	A national and sustainable EOD Rapid Response mechanism will not be set up to address the residual ERW hazards after 2015.	August 2012	Operational	Trained and equipped EOD rapid response capacity under CoES still is not operational and could lead to loosing the obtained skills and knowledge. This could prevent the UNDP TMAC from effective implementation of its Project Exit Strategy. Probability: P = Impact: I =	Together with the other stakeholders UNDP TMAC plan to support creation of a national capacity to address residual risk from landmines and ERW after 2015 as well as seek ways to make use of established EOD Rapid Response capacity	TMAC Ops Manager – Parviz Mavlonkulov;	TMAC CTA;	TMAC CTA	No change
3	Tajikistan Mine Action Centre (TMAC) will not obtain its official status as a National MA Agency and could fail to	September 2012	Organization al	Lack of national ownership might affect the TMAC coordination capacity and regulatory authority TMAC; this situation could limit possible donor	UNDP will continue to engage policy makers at the ministerial and governmental level to ensure the	UNDP TMAC CTA	UNDP TMAC CTA	December 2012	No change

	manage the activities of all mine operations in the country.			contributions for the programme $P = 4$ $I = 2$	legal national MA agency				
4	Integration of VA into the Ministry of Labor and Social Protection (MLSP) disability activities will not succeed.	November 2012	Operational	The MLSP have low capacity to address disability issues at all levels. This limits the mine victims' accessibility to the medical, social and economical rehabilitation services and activities. Probability: P = Impact: I =	UNDP TMAC will support the capacity of MLSP to ensure that existing health care and social service systems, rehabilitation programmes and legislative and policy frameworks are adequate to meet the needs of all citizens — including landmine survivors and family members of deceased victims.	TMAC VA Officer – Reykhan Muminova	TMAC VA Officer – Reykhan Muminova	December 2012	No change
5	The Project Document land release targets and priorities could change in result of delimitation and demarcation process completion.	October 2012		The Border delimitation and demarcation process might have an impact on the survey results; some hazard areas might be registered in Tajik territory and it could change the AWPs as well as the prioritization system of TMAP. Probability: P =	Non-technical survey (NTS) needs to be conducted in case of geographical changes of Tajik territory where accident locations are registered and the Technical survey (TS) team could be involved during the border	TMAC Ops Manager – Parviz Mavlonkulov;	UNDP TMAC IM Officer – Abdulmain Karimov	November 2012	No change

				Impact:	demarcation process.				
6	TMAC fails to establish itself as the leading agency for regulating and coordinating MRE.	August 2012	Strategic	The involvement of TMAC in direct execution of MRE activities can distract the organization from fully ensuring its strategic leadership. Activities gradually reduce and lose their relevance. Target beneficiaries do not receive the intended services P = 2 I = 4	UNDP TMAC will take the necessary measures to mainstream MRE activities into projects and programmes conducted by the MoE and the RCST by the end of 2015; UNDP TMAC operates as a coordinator, provides technical assistance and monitors MRE.	TMAC MRE Officer – Shahrinisso Davlyatova	TMAC MRE Officer – Shahrinisso Davlyatova	November 2012	No change

ANNEX 3: Transition/exit strategy

Tajikistan Mine Action Programme transition & exit strategy

2013 - 2015 and Beyond



1. BACKGROUND

By the end of 2012, the Tajikistan Mine Action Programme will have completed the first half of the National Mine Action Strategic Plan (NMASP, 2010-2015), and will enter the second phase. The core development within this phase is its mainstreaming into sustainable national structures and other development programmes. This document serves as an overview of how this process will be unfolding from the beginning of 2013.

The Tajikistan Mine Action Programme is divided along three pillars, Land release, Victim Assistance and Mine Risk Education that are presently all coordinated under the UNDP Tajikistan Mine Action Centre. From 2013 onwards, the activities of the pillars will be gradually taken out of the UNDP STMAP and mainstreamed into other development programmes or capacities of the national ministries.

The process is designed in a way that progress in Land Release operations shall advance so far until the end of 2015 that Tajikistan will be free from a humanitarian impact of mines, keeping up existing capacities with international NGOs. The Victim Assistance Pillar will be integrated into broader programmes, which aim at improving the situation of Persons with Disabilities in Tajikistan, generally guided by the UN Convention for Rights of Persons with Disabilities. The Mine Risk Education Activities will be self-sustaining with the Ministry of Education, the Tajik Red Crescent Society, and the Committee of Emergency Situations.

Resource mobilization for mine action has become more challenging and many development partners are now integrating mine action funding within normal development budget lines. Requirements for cost-efficiency, precise targeting and demonstrated impact have become more stringent.

This evolution has also been noticed in the Tajikistan Mine Action Programme (TMAP): productivity of land release operations has increased, new operators have entered the sector and it is now believed that most of the landmines contamination can be eliminated before the Article 5 extended deadline of 2020. After having been working well for nearly 10 years, the programme can now start to go into a transition and exit strategy that should prepare the handover of most of the activities to sustainable national institutions.

The development of this transition & exit strategy was a recommendation of a STMAP evaluation conducted at the end of 2011 and aims at guiding TMAC and the mine action partners and operators for the implementation of the next phase of the programme from 2013 to 2015 and beyond. This strategy is the result of consultations that have been conducted by UNDP and TMAC in Dushanbe in 2012 including during a general mine action coordination meeting on 18th September 2012.

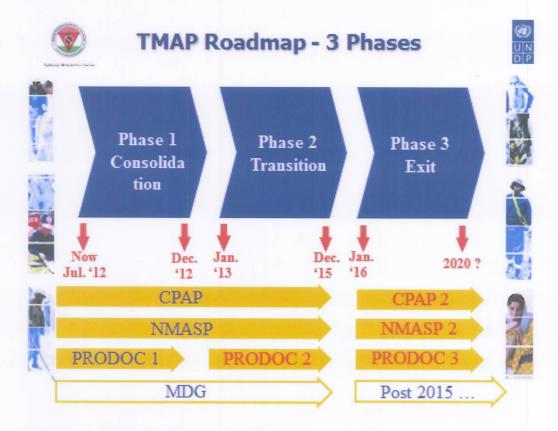
The Tajikistan mine action programme is informed with the following documentation:

- The National Development Plan to 2015,
- The UNDP Country Programme Action Plan 2010-2015,
- The National Mine Action Strategic Plan 2010-2015,
- The 'Support to the Tajikistan Mine Action Programme' (STMAP) 2010-2012,
- The new 'Support to the Tajikistan Mine Action Programme Phase II' (STMAPII) 2013-2015.

The transition & exit strategy is referring to this background documentation and aims to complement it.

2. STMAP 2004 - 2012 PERIOD

So far, the mine action programme in Tajikistan went through two major phases, an inception phase from 2004-09 and a consolidation phase ending in 2012.



2.1. Phase 1 - Inception: 2004 - 2009

This phase corresponds to the beginning of the mine action programme in Tajikistan and the setting up of the Tajikistan Mine Action Center (TMAC) by UNDP. Land release operations (survey and manual mine clearance only) started with the support of the Swiss Foundation for Demining (FSD) as the only operational partner.

TMAC has developed and successfully submitted the Article 5 Extension Request; Art. 5 deadline was extended until 2020 in Cartagena in December 2009. The planning exercise conducted for the development of the extension request underlined the necessity for Tajikistan to increase land release productivity by inviting additional demining operators and facilitating the introduction of animal and mechanical demining assets.

2.2. Phase 2 - Consolidation: 2010 - 2012

During this period, land release operations increased their productivity thanks to the introduction of Mine Detecting Dogs (MDD) and mechanical demining support. An addition operator (NPA) arrived in the country and the Ministry of Defense (MoD) started humanitarian demining operations with the support from OSCE¹². New land release techniques and methods were also introduced.

In MRE and VA, the programme started to withdraw from direct implementation; TMAC reinforced its coordination and regulation role; support was provided to develop the operational capacity of implementing partners.

3. STMAP 2013-2015 AND BEYOND

For the next three years, the mine action programme aims to move into the following direction:

3.3. Phase 3 - Transition: 2013 - 2015

National ownership and responsibility should finally be recognized through the official establishment of TMAC as a national mine action centre under a dedicated entity. The absence of strong national ownership creates continuous difficulties for the programme (especially to issue essential documentation as licenses and handover certificates) as hinders the integration of programme activities within sustainable national institutions.

Land release operations will benefit from strengthening land release / cancellation techniques and methods with systematic quality management; the programme aim at making Tajikistan mine impact free at the end of 2015 and at developing national and sustainable landmines / EOD / UXO intervention capacity to address the residual contamination after 2015. The term "impact-free" refers to zero casualties from landmines and clearance of all areas where the contamination impacts negatively on socio-economic development.

VA is completely mainstreamed into other UNDP programmes / national structures for services delivery. MRE is mainstreamed in MoE school curriculum and programmes; The Tajikistan Red Crescent Society continues to be active in MRE services.

Advocacy for continued mine action will be strengthened to raise the profile of mine action in Tajikistan. Strong information management and sound planning and coordination will support the Tajikistan Mine Action Programme and prepare for national capacity after 2015.

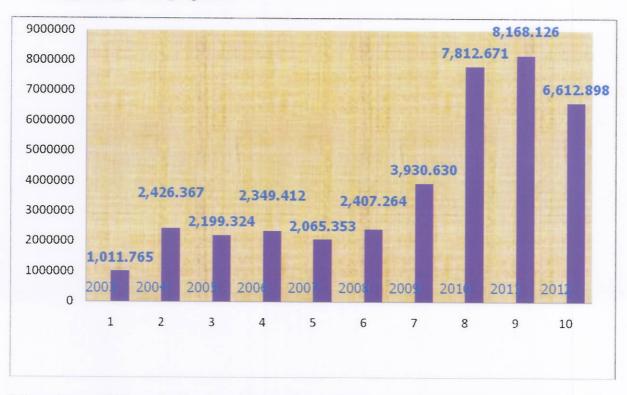
3.4. Exit Phase: Post 2015

The scope and the negative impact of the contamination from landmines and ERW will have been reduced to a minimum; Tajikistan is now a mine-impact free country. Programme activities are integrated and mainstreamed within projects of national institutions, ministries and agencies. The need to maintain a specific mine action agency is largely reduced. Remaining tasks are coordinated by a small Mine Action Cell that fulfills ;activities that still need to be carried out will be undertaken by national capacities that are considered as sustainable in the long term. VA and MRE pillars are completely mainstreamed within GoT-programmes and activities.

¹²Tajikistan is the only country where the Organization for Security and Co-operation in Europe (OSCE) supports a mine action programme.

ANNEX 4: Resource mobilization strategy

1. Funding history of the programme



Information available on funding from 2003 until end of 2011 shows a total funding of EUR 9.208.573 and additionally USD 16.432.200.

Key donors (2003-11):

	Donor	Amount in EUR	Amount in USD
	Germany	4,484,356	333,000
	Canada	406,000	4,895,874
	Norway	100,000	2,950,000
-	USA	79,000	2,364,371
	Japan	0	1,828,105
	UK	130,000	1,236,582
	Switzerland	106,372	931,239
	OSCE	2,263,633	0
	UNDP	0	1,516,405
	TOTAL	7,569,361	16,055,576

2. Challenges and opportunities

The Tajikistan Mine Action Programme (TMAP) has traditionally attracted less attention and interest than larger programmes like Cambodia, Afghanistan, Ethiopia or Angola. The number of victims or the scope of the contamination remained obviously smaller than those of other countries but, as all countries that have joined the Antipersonnel Mine Ban Treaty (MBT), Tajikistan is in the obligation to comply with the convention's requirements but is also entitled to receive assistance from other States Parties as required by the Article 6.

Tajikistan competes with other mine-affected countries for funding. Many donors have now refocused their activities on 'concentration' or priority areas (Africa, Horn of Africa, Great Lakes, Middle East, Afghanistan, etc.). Central Asia is not necessarily seen as a high priority for many donors.

There are, however, some positive elements that we can use to make the programme more attractive to donors:

- Tajikistan is the only country in Central Asia that has joined the Ottawa Convention but not the Convention on Cluster Munitions.
- Contrary to countries that are massively contaminated as Afghanistan or Cambodia, the contamination in Tajikistan can realistically be addressed in the next few years. It is hoped that, at the end of the next Prodoc in 2015, the remaining landmines threat will be minimal and the contamination impact will be completely eliminated. The possibility to complete the work in the next few years and to comply (nearly) with the MBT obligations is certainly a positive characteristic of our programme.
- The next phases of the programme leading to the 'completion' have been formalized into a 'transition & exit strategy'. Only few programmes have developed such a strategy and it is a positive asset for Tajikistan.
- The strategic location of Tajikistan constitutes a challenge for the country but is also a strength for the programme. The control of the long border with Afghanistan is important for the future stability of the Central Asia region and mine action contributes to make the border area safer for the local population and for border patrol units. In addition, some Afghanistan areas are more accessible for mine action agencies from Tajikistan than from inside Afghanistan.
- OSCE is a mine action stakeholder. This is unusual for OSCE but as can be seen in the funding table has helped to mobilize considerable funding. While this is positive it is also prone to special scrutiny as the key donors of OSCE are among those who already support UNDP, the EU or are among the bilateral donors.

3. Resources mobilization strategy

For reasons linked to the history of the programme and the setup of TMAC, TMAP is too discreet and modest. It is essential to raise the visibility and the awareness about mine action in Tajikistan. The programme should appear more attractive to donors thanks to the development of the transition & exit strategy and the 'mine impact free' status.

It should be noted that the concept of impact has limited use in Tajikistan as the majority of the mined areas are not accessible for the general public either because they are inside a fenced-off border area or because of high altitude and lack of economic need. Mine clearance is particularly needed along the Tajik-Uzbek border which can be crossed by the population without problems. Survey findings, however, show that most, if not all of the landmines are on Uzbek territory.

Several activities can be done to improve the visibility and public relations of the programme:

Organize regular donor conferences / meetings in country

In the past, regular donor coordination meetings on Mine Action were organized by UNDP TMAC in association with OSCE; the last of those meetings took place in 2008. Since, only few donor meetings have been organized. There are of course only a small number of donors in Tajikistan; however, important global mine action donors have diplomatic representations in Moscow, Almaty or Bishkek and should be associated with the programme as much as possible. At least two donors meetings should be organized per year: the first one around March to report about the achievements of the past year and the second one in October or

November to present the next year programme, activities and funding needs. All donors should be invited; those who cannot attend should receive the minutes of the meetings.

Besides holding specific donor meetings on mine action needs only, it may be possible to integrate Mine Action into general meetings of donors and key stakeholders in Tajikistan: DCC meeting, The Principal's Group (Ambassadors, currently chaired by Pakistan), meeting of heads of agencies (NGOs), etc.

Participate actively to international mine action conferences, seminars and UN directors meetings States Parties meetings, UN Advisors and national directors meetings and inter sessional meetings represent excellent opportunities to meet donor representatives and lobby in favour of our mine action programme. Tajikistan should appear at the forefront of the fight against landmines and cluster munitions and should obviously join the CCM and the CRPD to be sincere and credible. Documentation should be prepared ahead of those meetings and Tajikistan delegates should be able to socialize with the donors and maintain professional relationships in the long term one back home.

Increase the programme visibility in the media in country

A member of TMAC staff – tentatively the Programme Analyst - should be appointed as contact person for public relations and the media. He/she should develop and maintain a list of TV, radio and newspapers professionals who should be informed about the major developments and

Publish a monthly information bulletin

A short information bulletin of 2 pages could be sent to a list of contacts by email, including all major mine action donors. It is a good system to keep those contacts informed about the major events and progresses of the programmes. It is a good way to maintain attention on Tajikistan and announce important events as international conferences, States Parties meetings (where donors can be approached and are available) or donors coordination meetings in Dushanbe.

Use the UNMAS information website

News related to the mine action programme – even remotely – can be shared through the daily UN 'Today Mine Action News' and should be sent to Koari Ozawa (ozawa@un.org) for dissemination through the list of contacts; seminars, meetings, signing ceremonies, Government declarations, etc.. will be shared through a large number of donors and organizations. It is again an excellent way to draw attention on the Tajikistan programme.

Develop a comprehensive and well documented website

Having a functional and well documented website for TMAC was one of the objectives of the 2010-2012 Prodoc. It is regrettable that TMAC website is not functional and does not deliver the basic and essential documentation (national strategic plan, annual workplans, UNDP Prodoc, etc.); currently the website is mostly an empty structure without substance. Having a functional website is an essential component of the resources mobilization strategy.

Looking for a UNDP / Mine Action 'Ambassador' in Tajikistan

It is recommended to identify a potential national 'ambassador' for the programme (an artist, athlete, footballer, etc.) who would accept to give some of his/her time to the programme during important events and who could raise the profile of the mine action programme in the public and national authorities.